# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 8, 2019

### ASTRONICS CORPORATION

(Exact name of registrant as specified in its charter)

New York0-708716-0959303(State of Other Jurisdiction of Incorporation)(Commission File Number)(I.R.S. Employer Identification No.)

130 Commerce Way
East Aurora, New York
(Address of principal executive offices)

14052

(Zip Code)

Registrant's telephone number, including area code: (716) 805-1599

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2 below)

[] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

# Item 2.02 Results of Operations and Financial Condition.

On May 8, 2019, Astronics Corporation issued a news release announcing its first quarter financial results for 2018. A copy of the press release is attached as Exhibit 99.1.

The information contained herein and in the accompanying exhibit shall not be incorporated by reference into any filing of the registrant, whether made before or after the date hereof, regardless of any general incorporation language in such filing. The information in this report including the exhibit hereto, shall not be deemed to be "filed" for purpose of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a)(2) of the Securities Act of 1933, as amended.

### Item 9.01 Financial Statements and Exhibits.

Press Release of Astronics Corporation dated May 8, 2019

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**Astronics Corporation** 

Dated: May 8, 2019 By: /s/ David C. Burney

Name: David C. Burney

Executive Vice President and Chief Financial Officer

# EXHIBIT INDEX

<u>Exhibit</u> <u>Description</u>

99.1 Press Release of Astronics Corporation dated May 8, 2019



# NEWS RELEASE

Astronics Corporation • 130 Commerce Way • East Aurora, NY • 14052-2164

For more information, contact:

Company:

David C. Burney, Chief Financial Officer Phone: (716) 805-1599, ext. 159 Email: david.burney@astronics.com Investor Relations:

Deborah K. Pawlowski, Kei Advisors LLC Phone: (716) 843-3908

Email: dpawlowski@keiadvisors.com

FOR IMMEDIATE RELEASE

# Astronics Corporation Reports 2019 First Quarter Financial Results

- Strong sales of \$208.2 million, up 16.3% over 2018 first guarter
- Improved operating margin of 11.0% with income from operations of \$22.9 million
- Fifth consecutive quarter of record Aerospace sales; up 14.5% to \$188.5 million
- Aerospace segment operating profit improves to \$25.8 million, or 13.7% of sales
- Record Aerospace backlog of \$329.2 million
- Strong bookings of \$205.0 million
- Sale of semiconductor test business yields \$80.1 million pre-tax gain

EAST AURORA, NY, May 8, 2019 – Astronics Corporation (Nasdaq: ATRO), a leading supplier of advanced technologies and products to the global aerospace and defense industries, today reported financial results for the three months ended March 30, 2019. Earnings per share for prior periods are adjusted for the 3 for 20 (15%) distribution of Class B Stock for shareholders of record on October 12, 2018.

Peter J. Gundermann, President and Chief Executive Officer, commented, "Our Company had a strong start to the year. Activity during the first quarter was brisk, with solid demand across our product lines as well as expanding margins. Our Aerospace business drove our improved results, achieving yet another record in sales and ending the quarter with a record backlog. The strength in our first quarter numbers gives us increased confidence that 2019 will be another solid year for the Company."

On February 13, 2019, the Company completed the divestiture of its semiconductor test business within the Test Systems segment. The transaction resulted in a pre-tax gain of \$80.1 million, expected to be approximately \$58.8 million after taxes. For comparability purposes, in addition to reporting the consolidated and segment results of operations on a basis consistent with U.S. generally accepted accounting principles ("GAAP"), this press release also contains certain financial information regarding consolidated sales, operating income and net income, as well as Test Systems segment sales and operating profit, adjusted to remove the effects of the semiconductor business from all periods presented. Management believes these non-GAAP measures are useful to investors in understanding the performance of the ongoing business. The reconciliation of GAAP

measures to non-GAAP measures is contained in the section labeled "Reconciliation to Non-GAAP Performance Measures".

	Three Months Ended						
(\$ in thousands)	March 30, 2019			March 31, 2018	% Change		
Sales	\$	208,174	\$	179,059	16.3 %		
Income from Operations	\$	22,881	\$	6,632	245 %		
Operating margin %		11.0 %		3.7 %			
Gain on Sale of Business	\$	80,133	\$	_	_		
Net Income	\$	78,146	\$	3,294	2,272 %		
Net Income %		37.5 %		1.8 %			
Adjusted Consolidated Sales	\$	204,819	\$	171,999	19.1 %		
Adjusted Income from Operations	\$	21,964	\$	5,920	271.0 %		
Adjusted Operating margin %		10.7 %		3.4 %			
Adjusted Net Income	\$	16,107	\$	2,770	481.5 %		

### **Consolidated Review**

First Quarter 2019 Results (compared with the prior-year period, unless noted otherwise)

Consolidated sales were up 16.3%, or \$29.1 million, driven primarily from growth in the Aerospace segment. Excluding sales of the semiconductor business, adjusted consolidated sales were up 19.1%, or \$32.8 million, demonstrating growth in both the Aerospace and Test Systems segments.

Consolidated operating income improved to \$22.9 million, or 11.0% of sales, compared with

\$6.6 million, or 3.7% of sales in the prior-year period. Margin expansion was driven by leverage gained from higher volume combined with a reduction in expenses relative to the first quarter of 2018, more than offsetting \$10.7 million in operating losses from the three challenged Aerospace businesses, which included a \$2.0 million charge for inventory reserves and a \$1.7 million additional loss on a VVIP contract. Last year's first quarter was unfavorably impacted by \$1.7 million in incremental amortization related to the Telefonix acquisition in December 2017, \$1.3 million in expense related to the fair value step-up of inventory for the acquisition and a \$1.0 million litigation reserve.

Adjusted consolidated operating income was \$22.0 million, or 10.7% of adjusted consolidated sales, compared with \$5.9 million, or 3.4% of adjusted consolidated sales, in the prior-year period.

The effective tax rate for the quarter was 22.6%, compared with 16.1% in the first quarter of 2018. The 2019 first quarter tax rate was unfavorably impacted by the gain on the sale of the semiconductor business.

Net income was \$78.1 million, or \$2.35 per diluted share, compared with \$3.3 million, or \$0.10 per diluted share in the prior year. The gain on the sale of the semiconductor test business is expected to contribute \$58.8 million after taxes. Adjusted net income, excluding the divested semiconductor test business, was \$16.1 million in the first quarter of 2019 compared with \$2.8 million in the prior-year period.

Astronics Corporation Reports First Quarter Financial Results May 8, 2019
Page 3

Bookings were \$205.0 million, for a book-to-bill ratio of 0.98:1. Backlog at the end of the quarter was \$400.2 million. Approximately \$335.5 million of backlog is expected to ship in the remainder of 2019.

Mr. Gundermann commented, "Margin improved across the business in the first quarter, despite another substantial loss from our previously discussed struggling Aerospace businesses. We also ended the first quarter facing some cost challenges in our Test business as it adjusted to lower volumes without the semiconductor business. We addressed both of these situations with restructuring initiatives early in the second quarter which, when combined with anticipated revenue increases, will bring the struggling businesses closer to break-even in coming quarters."

Aerospace Segment Review (refer to sales by market and segment data in accompanying tables)

Aerospace First Quarter 2019 Results (compared with the prior-year period, unless noted otherwise)

Aerospace segment sales increased by \$23.9 million, or 14.5%, to \$188.5 million.

Electrical Power & Motion sales increased by \$19.9 million, or 27.3%, due to higher sales of in-seat power and seat motion products. Sales of Lighting & Safety products were up \$7.0 million due to a general increase in volume.

Aerospace operating profit was \$25.8 million, or 13.7% of sales, compared with \$13.1 million, or 8.0% of sales, in the same period last year. Aerospace operating profit benefited from the contribution margin on higher sales and improved sales mix, coupled with lower amortization expense related to the intangible assets acquired as part of the Telefonix acquisition in 2017. Operating profit was negatively affected by the challenged businesses, which collectively turned in an operating loss of \$10.7 million for the quarter. The \$10.7 million operating loss included a

\$2.0 million inventory reserve and a \$1.7 million additional loss on a development contract. We restructured one of the "struggling three" companies early in the second guarter, a move designed to reduce its fixed costs by approximately \$3.5 million.

Aerospace bookings in the first quarter of 2019 were \$191.7 million, for a book-to-bill ratio of 1.02:1. Backlog was \$329.2 million at the end of the first quarter of 2019.

Test Systems Segment Review (refer to sales by market and segment data in accompanying tables)

Test Systems First Quarter 2019 Results (compared with the prior-year period, unless noted otherwise)

Test Segment sales increased \$5.2 million to \$19.7 million compared with \$14.5 million in the prior-year period. An \$8.9 million increase in sales to the Aerospace & Defense market was offset by a \$3.7 million decrease in sales to the Semiconductor market. Adjusted Test Systems segment sales, excluding the semiconductor test business from both periods, were \$16.3 million, up more than double from \$7.4 million in the prior year.

Operating profit for the segment was \$2.2 million, or 11.1% of sales, compared with an operating loss of \$1.9 million in last year's first quarter. Adjusted operating profit for the segment was

\$1.3 million, or 7.8% of adjusted sales, compared with an operating loss of \$2.6 million in the prior-year period. Higher margin was driven by the increase in volume.

Bookings for the Test Systems segment in the quarter were \$13.3 million, for a book-to-bill ratio of 0.68:1 for the quarter. Backlog was \$70.9 million at the end of the first quarter of 2019.

Mr. Gundermann commented, "There has been significant change in our Test segment, starting with the sale of the semiconductor test business followed by the resizing of the organization early in the

Astronics Corporation Reports First Quarter Financial Results May 8, 2019 Page 4

second quarter. We are realigning the business to focus more effectively on our traditional A&D market, positioning the business for long-term success."

#### 2019 Outlook

Astronics reiterated its expectations for 2019 with consolidated annual sales to be in the range of \$760 million to \$805 million, of which \$710 million to \$745 million is expected from the Aerospace segment and \$50 million to \$60 million is expected from the Test segment.

Consolidated backlog at March 30, 2019 was \$400.2 million. Approximately 84% of the backlog is expected to ship in 2019.

The effective tax rate for 2019, excluding the impact of the gain on the sale of the semiconductor business, is expected to be in the range of 18% to 22%.

Capital equipment spending in 2019 is expected to be between \$22 million to \$28 million.

Mr. Gundermann concluded, "We had a solid first quarter and, as a result, we are maintaining our sales forecast for the year. The forecast at the midpoint implies growth of around 10% over 2018 after adjusting for the divestiture of the semiconductor test business. We expect the second quarter to be somewhat lighter than the first, with the third and fourth quarters strengthening again. The second quarter will also see a charge of approximately \$2 million related to the recent restructuring initiatives that have been implemented. These initiatives collectively will result in approximately

\$7 million of annual savings, split evenly between our two segments."

### First Quarter 2019 Webcast and Conference Call

The Company will host a teleconference today at 11:00 a.m. ET. During the teleconference, management will review the financial and operating results for the period and discuss Astronics' corporate strategy and outlook. A question-and-answer session will follow.

The Astronics conference call can be accessed by calling (201) 493-6784. The listen-only audio webcast can be monitored at www.astronics.com. To listen to the archived call, dial (412) 317-6671 and enter replay pin number 13689830. The telephonic replay will be available from 2:00 p.m. on the day of the call through Wednesday, May 22, 2019. A transcript will also be posted to the Company's Web site once available.

### About Astronics Corporation

Astronics Corporation (Nasdaq: ATRO) is a leading supplier of advanced technologies and products to the global aerospaceand defense industries. Astronics' products and services include advanced, high-performance electrical power generation and distribution systems, seat motion solutions, lighting and safety systems, avionics products, aircraft structures, systems certification and automated test systems. Astronics' strategy is to increase its value by developing technologies and capabilities, either internally or through acquisition, and using those capabilities to provide innovative solutions to its targeted markets and other markets where its technology can be beneficial. Through its wholly owned subsidiaries, Astronics has a reputation for high-quality designs, exceptional responsiveness, strong brand recognition and best-in-class manufacturing practices. The Company routinely posts news and other important information on its website at www.astronics.com.

For more information on Astronics and its products, visit its Web site at www.astronics.com.

### Safe Harbor Statement

This news release contains forward-looking statements as defined by the Securities Exchange Act of 1934. One can identify these forward-looking statements by the use of the words "expect," "anticipate," "plan," "may," "will," "estimate" or

Astronics Corporation Reports First Quarter Financial Results May 8, 2019 Page 5

other similar expressions. Because such statements apply to future events, they are subject to risks and uncertainties that could cause actual results to differ materially from those contemplated by the statements. Important factors that could cause actual results to differ materially from what may be stated here include the progress being made with the three operations having losses, the continuation of the trend in growth with passenger power and connectivity on airplanes, the ability of the Company to advance its Test business, the ability to achieve at or near breakeven performance in the Test business, the Company's ability to deliver a solid 2019, the ability to win new projects in the Test business and margins to expand with growth, the success of the Company achieving its sales expectations, the state of the aerospace and defense industries, the market acceptance of newly developed products, internal production capabilities, the timing of orders received, the status of customer certification processes and delivery schedules, the demand for and market acceptance of new or existing aircraft which contain the Company's products, the need for new and advanced test and simulation equipment, customer preferences and other factors which are described in filings by Astronics with the Securities and Exchange Commission. The Company assumes no obligation to update forward-looking information in this news release whether to reflect changed assumptions, the occurrence of unanticipated events or changes in future operating results, financial conditions or prospects, or otherwise.

FINANCIAL TABLES FOLLOW

\*Diluted earnings per share:

Capital expenditures

\*Weighted average diluted shares outstanding (in thousands)

Depreciation and amortization

# ASTRONICS CORPORATION CONSOLIDATED INCOME STATEMENT DATA

(Unaudited, \$ in thousands except per share data)

**Three Months Ended** 

2.35

33,214

3,474

8,076

\$

\$

\$

0.10

33,014

4,346

9,841

3/30/2019 3/31/2018 208,174 179,059 Sales 156,097 141,927 Cost of products sold 52,077 37,132 Gross profit 25.0 20.7 Gross margin 29,196 30,500 Selling, general and administrative 14.0 17.0 SG&A % of sales % % 22,881 6,632 Income from operations 11.0 3.7 Operating margin % % Gain on sale of business 80,133 375 Other expense, net of other income 215 1,804 2,331 Interest expense, net 100,995 3,926 Income before tax 22,849 Income tax expense 632 78,146 3,294 Net income 37.5 % 1.8 Net income % of sales \*Basic earnings per share: \$ 2.40 \$ 0.10

\$

\$

\$

<sup>\*</sup>Prior-year share quantities and per-share data have been restated to reflect the impact of the fifteen percent Class B stock distribution to shareholders of reard on October 12, 2018.

# SEGMENT DATA

(Unaudited, \$ in thousands)

# Three Months Ended

	3/30/2019			3/31/2018
Sales	<del></del>		-	
Aerospace	\$	188,501	\$	164,600
Test Systems		19,724		14,459
Less inter-segment		(51)		_
Total Test Systems		19,673		14,459
Total consolidated sales		208,174		179,059
Segment operating profit and margins				
Aerospace		25,768		13,115
		13.7 %		8.0 %
Test Systems		2,185		(1,929)
		11.1 %		(13.3) %
Total segment operating profit		27,953		11,186
Gain on sale of business		80,133		_
Interest expense		1,804		2,331
Corporate expenses and other		5,287		4,929
Income before taxes	\$	100,995	\$	3,926

### **Reconciliation to Non-GAAP Performance Measures**

The Company's press release contains financial information regarding consolidated sales, operating income and net income, as well as Test Systems segment sales and operating profit, as adjusted to remove the effects of the semiconductor business from all periods presented. Each of these adjusted balances are non-GAAP performance measures. Management believes these non-GAAP measures are useful to investors in understanding the performance of the ongoing business.

(Unaudited, \$ in thousands)

#### Consolidated

	Three Months Ended					
		3/30/2019		3/31/2018		
Sales						
Consolidated sales	\$	208,174	\$	179,059		
Non-GAAP Adjustment - Remove effect of semiconductor business*		(3,355)		(7,060)		
Adjusted Consolidated Sales	\$	204,819	\$	171,999		
Income from Operations						
Consolidated income from operations	\$	22,881	\$	6,632		
Non-GAAP Adjustment - Remove effect of semiconductor business*		(917)		(712)		
Adjusted Income from Operations	\$	21,964	\$	5,920		
		10.7 %		3.4 %		
Net Income						
Consolidated net income	\$	78,146	\$	3,294		
Non-GAAP Adjustment - Remove effect of semiconductor business*		(62,039)		(524)		
Adjusted Net Income	\$	16,107	\$	2,770		
Test Segment	<u>.</u>					
Test Segment Sales						
Test Segment Sales	\$	19,673	\$	14,459		
Non-GAAP Adjustment - Remove effect of semiconductor business*		(3,355)		(7,060)		
Adjusted Test Segment Sales	\$	16,318	\$	7,399		
Income from Test Segment Operations						
Income from Test Segment operations	\$	2,185	\$	(1,929)		
Non-GAAP Adjustment - Remove effect of semiconductor business*		(917)	-	(712)		
Adjusted Income from Test Segment Operations	\$	1,268	\$	(2,641)		
		7.8 %		(35.7) %		

The non-GAAP adjustment eliminates all semiconductor testsales and associated direct costs from all periods presented. There are significant indirect costs, overheads, and other general and administrative costs that are not included in the non-GAAP adjustment, as such functions benefited all operations and products within the Test Systems segment and have not been eliminated as a result of the divestiture. The non-GAAP adjustment to net income for the three-month period ended March 30, 2019 also eliminates the impact of the gain on the sale of the semiconductor business, net of tax at the forecasted consolidated tax rate for 2019.

# **ASTRONICS CORPORATION**

# CONSOLIDATED BALANCE SHEET DATA

(\$ in thousands)

	,	unaudited) <b>3/30/2019</b>	1	2/31/2018
<u>ASSETS</u>	-			
Cash and cash equivalents	\$	15,966	\$	16,622
Accounts receivable and uncompleted contracts		188,564		182,308
Inventories		139,090		138,685
Other current assets		17,796		17,198
Assets held for sale		_		19,358
Property, plant and equipment, net		117,307		120,862
Other long-term assets		47,811		21,272
Intangible assets, net		129,133		133,383
Goodwill		124,854		124,952
Total assets	\$	780,521	\$	774,640
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current maturities of long-term debt	\$	112	\$	1,870
Accounts payable and accrued expenses		116,922		98,436
Customer advances and deferred revenue		30,937		26,880
Liabilities held for sale		_		906
Long-term debt		115,194		232,112
Other liabilities		51,353		27,811
Shareholders' equity		466,003		386,625
Total liabilities and shareholders' equity	\$	780,521	\$	774,640

## **ASTRONICS CORPORATION**

### **CONSOLIDATED CASH FLOWS DATA**

(Unaudited, \$ in thousands)

Cash flows from operating activities         s 78,416         \$ 2,029           Net income         \$ 78,146         \$ 2,029           Activation to reconcile net income to cash provided by (used for) operating activities:         8,076         \$ 2,029           Depreciation and amortization         8,076         \$ 2,029         \$ 5,029           Equity-based compensation expense         1,193         9 3,03         \$ 1,029           Deferred tax benefit         3,039         \$ 1,022         \$ 2,029           Deferred tax benefit         6,043,33         \$ 2,029         \$ 2,029           Cash flows from changes in operating assets and liabilities:         \$ 26,029         \$ 1,022           Cash flows from changes in operating assets and liabilities:         \$ 5,043         \$ 1,022           Accounts payable         \$ 6,943         \$ 1,022         \$ 1,022           Accounts payable         \$ 2,029         \$ 3,049         \$ 1,022         \$		Three Months Ended			<u>i</u>
Net income         \$ 78,446         \$ 3,294           Adjustments to reconcile net income to cash provided by (used for) operating activities:         8,076         9,841           Depreciation and amortization         8,076         9,841           Provisions for non-cash losses on inventory and receivables         2,498         564           Equity-based compensation expense         1,193         93           Deferred tax benefit         (80,139)         (1,128)           Gain on sale of business         68,103         6           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         66,414         (20,888)           Inventionis         (6,414)         (20,888)           Inventionis         (6,544)         (10,808)           Inventionis         (6,544)         (20,888)         (10,804)           Accounts precivable         (6,544)         (20,888)         (10,804)           Inventionis         (6,544)         (20,888)         (10,804)           Inventionis         (20,232)         19,418           Accounts payable         (20,232)         19,418           Accounts payable substitutes         (20,232)         19,418           Customer advanced payments and deferred revenue		3/	/30/2019	3	3/31/2018
Adjustments to reconcile net income to cash provided by (used for) operating activities:         8,076         9,841           Depreciation and amortization         2,498         564           Fequity-based compensation expense         1,193         931           Deferred tax benefit         (3,398)         (1,128)           Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         (6,414)         (20,888)           Inventories         (6,414)         (20,888)           Inventories         (6,543)         (18,204)           Accounts payable         (6,543)         (3,194)           Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Lustomer advanced payments and deferred revenue         4,055         10,482           Income taxes         373         448           Cash provided by (used for) operating activities         373         448           Cash flows from investing activities         103,793         -           Cash flows from investing activities         103,793         -           Cash flows from investing activities         10,051	Cash flows from operating activities:				
Depreciation and amortization         8,076         9,841           Provisions for non-cash losses on inventory and receivables         2,498         564           Equity-based compensation expense         1,193         931           Deferred tax benefit         (3,398)         (1,128)           Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         —         (5,943)         (18,204)           Accounts receivable         (6,041)         (20,868)         19,418           Accounts payable         (2,032)         19,418           Accounts payable         (2,032)         19,418           Account spayable         (2,860)         (3,474)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         11,334         10,033           Supplemental retirement and other liabilities         37         448           Cash provided by (used for) operating activities         11,334         (1,054)           Cash provided by (used for) investing activities         3,344         (3,444)           Cash flows f	Net income	\$	78,146	\$	3,294
Provisions for non-cash losses on inventory and receivables         2,498         564           Equity-based compensation expense         1,193         931           Deferred tax benefit         (3,398)         (1,128)           Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         ***         ***           Accounts receivable         (6,414)         (20,868)           Inventories         (5,943)         (18,204)           Accounts payable         (2,032)         19,418           Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         373         448           Cash provided by (used for) operating activities         373         48           Cash provided for uncertaing activities         11,354         (1,054)           Cash provided by (used for) investing activities         3(3,474)         (3,474)           Cash provided by (used for) investing activities         10,037         4,346           Cash provided by (used for) investing activities	Adjustments to reconcile net income to cash provided by (used for) operating activities:				
Equity-based compensation expense         1,193         931           Deferred tax benefit         (3,398)         (1,128)           Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         Separation of the control of the	Depreciation and amortization		8,076		9,841
Defered tax benefit         (3,398)         (1,128)           Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         —         (6,414)         (20,868)           Inventories         (6,414)         (20,868)         (18,204)           Accounts receivable         (2,032)         (19,418)           Accounts payable         (2,032)         (3,194)           Account sayes and liabilities         (2,860)         (3,474)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Proceeds on sale of business         103,793         -           Capital expenditures         (3,474)         (4,346)           Cash flows from investing activities         100,319         (4,346)           Cash flows from financing activities         100,319         (5,60)           Proceeds from financing activities <td>Provisions for non-cash losses on inventory and receivables</td> <td></td> <td>2,498</td> <td></td> <td>564</td>	Provisions for non-cash losses on inventory and receivables		2,498		564
Gain on sale of business         (80,133)         —           Other         252         (467)           Cash flows from changes in operating assets and liabilities:         —           Accounts receivable         (6,414)         (20,868)           Inventories         (5,943)         (18,204)           Accounts payable         (2,032)         19,418           Accoude expenses         (2,860)         (3,474)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         373         448           Cash provided by (used for) operating activities         373         448           Cash flows from investing activities         103,793         —           Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash flows from financing activities         100,319         (4,346)           Cash flows from financing activities         100,001         15,000           Proceeds from long-term debt         (10,000         15,000           Payments for long-term debt         (10,000         16,000           Proceeds from exercise of s	Equity-based compensation expense		1,193		931
Other         252         (467)           Cash flows from changes in operating assets and liabilities:         8         (20,868)           Accounts receivable         (6,414)         (20,868)           Inventories         (5,943)         (18,204)           Accounts payable         (2,032)         19,418           Accounts payable         (2,860)         (3,474)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         103,793         4           Cash provided by (used for) investing activities         103,793         -           Proceeds on sale of business         103,793         -           Cash provided by (used for) investing activities         103,793         -           Cash provided by (used for) investing activities         100,319         (3,474)           Cash provided by (used for) investing activities         100,000         15,000           Proceeds from long-term debt         10,000         15,000           Poble acquisition costs	Deferred tax benefit		(3,398)		(1,128)
Cash flows from changes in operating assets and liabilities:         (6,414)         (20,868)           Accounts receivable         (6,414)         (20,868)           Inventories         (5,943)         (18,204)           Accrued expenses         (9,263)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,462           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         313,393         —           Cash flows from investing activities         103,793         —           Capital expenditures         103,793         —           Capital expenditures         103,793         —           Cash provided by (used for) investing activities         103,393         —           Cash provided by (used for) investing activities         100,319         4,346           Cash provided by (used for) investing activities         10,000         15,000           Payments for Innacting activities         10,000         15,000           Payments for long-term debt         (12,2026)         (10,705)           Debt acquisiti	Gain on sale of business		(80,133)		_
Accounts receivable         (6,414)         (20,868)           Inventories         (5,943)         (18,204)           Accounts payable         (2,032)         19,418           Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         373         448           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash provided by (used for) investing activities         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,000         15,000           Payments for long-term debt         (10,000         15,000           Poceeds from long-term debt         (12,026)         (10,705)           Debt	Other		252		(467)
Inventories         (5,943)         (18,204)           Accounts payable         (2,032)         19,418           Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities         103,793         —           Proceeds on sale of business         103,793         —           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities         100,000         15,000           Payments for long-term debt         10,000         15,000           Peyments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Cash (used for) provided by financing activities         (395)         —           Cash (used for) provided by financin	Cash flows from changes in operating assets and liabilities:				
Accounts payable         (2,032)         19,418           Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities         103,793         —           Proceeds on sale of business         103,793         —           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities         100,319         (4,346)           Cash provided by (used for) investing activities         100,000         15,000           Cash flows from financing activities         10,000         15,000           Proceeds from long-term debt         (12,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —	Accounts receivable		(6,414)		(20,868)
Accrued expenses         (9,283)         (3,194)           Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities           Proceeds on sale of business         103,793         —           Cash provided by (used for) investing activities         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         100,001         15,000           Cash flows from financing activities         10,000         15,000           Proceeds from long-term debt         (122,026)         (10,705)           Payments for long-term debt         (122,026)         (10,705)           Poceds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (366)         (11,527)	Inventories		(5,943)		(18,204)
Other current assets and liabilities         (2,860)         (3,474)           Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities:         103,793         —           Proceeds on sale of business         3,474         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         100,019         (4,346)           Cash flows from financing activities         10,000         15,000           Proceeds from long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (395)         —           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (650)         (1,527)	Accounts payable		(2,032)		19,418
Customer advanced payments and deferred revenue         4,055         10,482           Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities         103,793         —           Proceeds on sale of business         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash provided by (used for) investing activities         10,000         15,000           Proceeds from long-term debt         (122,026)         (10,705)           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)	Accrued expenses		(9,283)		(3,194)
Income taxes         26,824         1,303           Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities           Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities         10,000         15,000           Proceeds from long-term debt         (122,026)         (10,705)           Payments for long-term debt         (122,026)         (10,705)           Poceeds from exercise of stock options         5         6           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (395)         —           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Other current assets and liabilities		(2,860)		(3,474)
Supplemental retirement and other liabilities         373         448           Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities           Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities         10,000         15,000           Proceeds from long-term debt         (122,026)         (10,705)           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (395)         —           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Customer advanced payments and deferred revenue		4,055		10,482
Cash provided by (used for) operating activities         11,354         (1,054)           Cash flows from investing activities:         103,793         —           Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities:         —         **         **           Proceeds from long-term debt         10,000         15,000         **	Income taxes		26,824		1,303
Cash flows from investing activities:           Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities:         ***         ***           Proceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Supplemental retirement and other liabilities		373		448
Proceeds on sale of business         103,793         —           Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities:           Proceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Cash provided by (used for) operating activities		11,354		(1,054)
Capital expenditures         (3,474)         (4,346)           Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities:           Proceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         -         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         -           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Cash flows from investing activities:				
Cash provided by (used for) investing activities         100,319         (4,346)           Cash flows from financing activities:         Toceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Proceeds on sale of business		103,793		_
Cash flows from financing activities:           Proceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Capital expenditures		(3,474)		(4,346)
Proceeds from long-term debt         10,000         15,000           Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Cash provided by (used for) investing activities		100,319		(4,346)
Payments for long-term debt         (122,026)         (10,705)           Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Cash flows from financing activities:		•		
Debt acquisition costs         —         (516)           Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Proceeds from long-term debt		10,000		15,000
Proceeds from exercise of stock options         159         160           Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (66)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Payments for long-term debt		(122,026)		(10,705)
Other Financing Activities         (395)         —           Cash (used for) provided by financing activities         (112,262)         3,939           Effect of exchange rates on cash         (67)         (68)           Decrease in cash and cash equivalents         (656)         (1,527)           Cash and cash equivalents at beginning of period         16,622         17,914	Debt acquisition costs		_		(516)
Cash (used for) provided by financing activities(112,262)3,939Effect of exchange rates on cash(67)(66)Decrease in cash and cash equivalents(656)(1,527)Cash and cash equivalents at beginning of period16,62217,914	Proceeds from exercise of stock options		159		160
Effect of exchange rates on cash(67)(68)Decrease in cash and cash equivalents(656)(1,527)Cash and cash equivalents at beginning of period16,62217,914	Other Financing Activities		(395)		_
Decrease in cash and cash equivalents (656) (1,527) Cash and cash equivalents at beginning of period 16,622 17,914	Cash (used for) provided by financing activities		(112,262)		3,939
Cash and cash equivalents at beginning of period 16,622 17,914	Effect of exchange rates on cash		(67)		(66)
Cash and cash equivalents at beginning of period 16,622 17,914	Decrease in cash and cash equivalents	-	(656)	-	(1,527)
	Cash and cash equivalents at beginning of period		, ,		
	Cash and cash equivalents at end of period	\$	15,966	\$	16,387

# **ASTRONICS CORPORATION**

### SALES BY MARKET

(Unaudited, \$ in thousands)

	Three Months Ended					
	<u>3</u>	3/30/201 <u>9</u>	3/31/2018	% Change	% of Sales	
Aerospace Segment						
Commercial Transport	\$	141,778 \$	133,050	6.6 %	68.1 %	
Military		20,953	14,015	49.5 %	10.1 %	
Business Jet		19,837	10,664	86.0 %	9.5 %	
Other		5,933	6,871	(13.7)%	2.9 %	
Aerospace Total		188,501	164,600	14.5 %	90.6 %	
Test Systems Segment						
Semiconductor		3,354	7,060	(52.5)%	1.6 %	
Aerospace & Defense		16,319	7,399	120.6 %	7.8 %	
Test Systems Total		19,673	14,459	36.1 %	9.4 %	
Total	\$	208,174 \$	179,059	16.3 %		

# SALES BY PRODUCT LINE

(Unaudited, \$ in thousands)

	<u>3</u>	<u>/30/2019</u>	3/31/2018	% Change	% of Sales
Aerospace Segment					
Electrical Power & Motion	\$	92,537 \$	72,678	27.3 %	44.4 %
Lighting & Safety		48,605	41,642	16.7 %	23.3 %
Avionics		33,861	33,023	2.5 %	16.3 %
Systems Certification		1,618	4,783	(66.2) %	0.8 %
Structures		5,947	5,603	6.1 %	2.9 %
Other		5,933	6,871	(13.7)%	2.9 %
Aerospace Total		188,501	164,600	14.5 %	90.6 %
Test Systems Segment		19,673	14,459	36.1 %	9.4 %
Total	\$	208,174 \$	179,059	16.3 %	

# ASTRONICS CORPORATION ORDER AND BACKLOG TREND (Unaudited, \$ in thousands)

		Q2 2018 6/30/2018	Q3 2018 9/29/2018	Q4 2018 12/31/2018	Q1 2019 3/30/2019	Trailing Twelve Months 3/30/2019
Sales	-					
Aerospace	\$	166,204 \$	169,579 \$	175,242 \$	188,501	\$ 699,526
Test Systems		42,402	43,095	27,675	19,673	132,845
Total Sales	\$	208,606 \$	212,674 \$	202,917 \$	208,174	\$ 832,371
Bookings						
Aerospace	\$	158,870 \$	196,671 \$	175,554 \$	191,701	\$ 722,796
Test Systems		28,060	37,137	44,810	13,282	123,289
Total Bookings	\$	186,930 \$	233,808 \$	220,364 \$	204,983	\$ 846,085
Backlog*						
Aerospace	\$	298,643 \$	325,735 \$	326,047 \$	329,247	
Test Systems		78,293	72,335	89,470	70,904	
Total Backlog	\$	376,936 \$	398,070 \$	415,517 \$	400,151	N/A
Book:Bill Ratio						
Aerospace		0.96	1.16	1.00	1.02	1.03
Test Systems		0.66	0.86	1.62	0.68	0.93
Total Book:Bill		0.90	1.10	1.09	0.98	1.02

<sup>(\*)</sup> During the first quarter of 2019, Test Systems segment backlog of approximately \$12.2 million was disposed of in the divestiture of the semiconductor business.

###