## SECURITIES AND EXCHANGE COMMISSION

Washington, DC
FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal quarter ended March 31, 2001
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 0-7087
ASTRONICS CORPORATION
(Exact Name of Registrant as Specified in Its Charter)

New York
(State or Other Jurisdiction of Incorporation or Organization)

16-0959303
(I.R.S. Employer

Identification No.)

1801 Elmwood Avenue, Buffalo, New York
(Address of Principal Executive Office)

## 14207

(Zip Code)

## 716-447-9013

(Registrant's Telephone Number, Including Area Code)
Securities registered pursuant to Section 12(g) of the Act:

## \$. 01 par value Common Stock, \$. 01 par value Class B Stock (Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\begin{array}{ll}
\text { Yes } \underline{X} & \text { No }-
\end{array}
$$

As of March 31, 2001, 5,381,477 shares of $\$ .01$ par value common stock and $1,022,647$ shares of $\$ .01$ par value Class B common stock were outstanding.

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

## ASTRONICS CORPORATION

Consolidated Balance Sheet
March 31, 2001
With Comparative Figures for December 31, 2000
(Dollars in Thousands)
March 31, 2001 December 31,
(Unaudited) 2000
----------- ----
Current Assets:
Cash
\$ 1,773 \$ 45


See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Income and Retained Earnings
Period Ended March 31, 2001
With Comparative Figures for 2000


| Income before taxes | 1,839 | 1,369 |
| :--- | ---: | ---: |
| Provision for income taxes | 633 | 361 |
| Net Income | 1,206 | 1,008 |

Retained Earnings:

| January 1 | 31,809 | 25,727 |
| :---: | :---: | :---: |
| March 31 | \$33,015 | \$26,735 |

Earnings per share:
Basic
Diluted

| $\$ .19$ | $\$ .16$ |
| :--- | :--- |
| $===$ | $==$ |
| $\$ .18$ | $\$ .15$ |
| $===$ | $==$ |

See notes to financial statements.


| Cash and Cash Equivalents at Beginning of Year |  |  | 45 |  |  | 1,153 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents at March 31 |  |  | \$ |  | \$ | 460 |
| Disclosure of cash payments for: |  |  |  |  |  |  |
| Interest | \$ |  | \$ |  |  |  |
| Income taxes |  | 588 |  | 86 |  |  |

See notes to financial statements.

# ASTRONICS CORPORATION 

Notes to Financial Statements<br>March 31, 2001

1) The accompanying unaudited statements have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results of operations for any interim period are not necessarily indicative of results for the full year. Operating results for the three-month period ended March 31, 2001 are not necessarily indicative of the results that may be expected for the year ended December 31, 2001.

The balance sheet at December 31, 2000 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

For further information, refer to the financial statements and footnotes thereto included in the Company's 2000 annual report.
2) Inventories are stated at the lower of cost or market, cost being determined in accordance with the first-in, firstout method. Inventories are as follows:

| (in thousands) | March 31, 2001 | December 31, |
| :--- | ---: | ---: |
| Finished Goods | $\underline{(\text { Unaudited })}$ |  |
| Work in Progress | $\$ 2,557$ | $\$ 2,740$ |
| Raw Material | 2,498 | 1,564 |
|  | $\underline{6,222}$ | $\underline{6,217}$ |

3) The Company operates in two business segments: The Aerospace-Electronics segment concentrates on the design and manufacture of specialized lighting and control systems for aircraft. These systems typically encompass the electrical circuitry, lighting and control fixtures as well as the light elements. System components include power supplies, battery-based backup systems, dimmers, keyboards, control panels and specialized lighting fixtures. The systems are typically used in aircraft cockpits (avionics systems), cabins (escape path systems), and exteriors (position lighting systems). Customers include well-known aircraft manufacturers, operators and avionics companies. The Aerospace-Electronics segment also manufactures electroluminescent lamps used primarily to backlight liquid crystal displays in a wide array of consumer electronics applications, including watches, pagers, cell phones and personal digital assistants.

Astronics Printing-Packaging segment is the dominant North American manufacturer of stock folding cartons for small to medium size confectionary store operators. Custom folding cartons are also manufactured for a wide range of industrial and consumer products companies. This segment also custom prints invitations, napkins and accessories for all social and business events. Printed office products include business cards, post cards and presentation folders. The Company is a dominant provider of custom folding boxes in chosen markets.
(in thousands)

| Three Months |  |
| :---: | :---: |
| Ended March 31, | 2001 |
| Aerospace | Printing |
| and | and |

Three Months
Ended March 31, 2001
Aerospace Printing and
and

Three Months
Ended April 1, 2000
Aerospace
and

Printing and

|  | Electronics | Packaging | Electronics | Packaging |
| :---: | :---: | :---: | :---: | :---: |
| Net sales to external customers | \$12,964 | \$6,959 | \$ 9,426 | \$5,724 |
| Income before taxes | 1,311 | 484 | 734 | 735 |
|  | March 31, 2001 |  | December 31, 2000 |  |
| Segment assets | \$36,996 | \$25,642 | \$38,653 | \$26,455 |

A reconciliation of combined income before taxes for the three-month period is as follows:
(in thousands)
Three Months Ended

|  | March 31, 2001 | April 1, 2000 |
| :--- | :---: | :---: |
| Income before taxes from segments | $\$ 1,795$ | $\$ 1,469$ |
| Corporate expenses, net | $\frac{44}{(1,839}$ | $\frac{(100)}{\$ 1,369}$ |

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following table sets forth as a percent of net sales certain items reflected in the financial data and the percentage increase (decrease) of such items as compared to the prior period.


NET SALES Net sales set a new record for the First Quarter and 2001. Net sales increased for the Quarter by $31.5 \%$ in 2001 compared to the First Quarter 2000.

Net sales in the Aerospace and Electronics segment increased 38\% for the First Quarter 2001, compared to the First Quarter 2000. This increase resulted mainly from the F-16 program, which began shipments in the Third Quarter of 1999. F-16 sales for the First Quarter 2001 were $\$ 5,100,000$ compared to $\$ 3,400,000$ for the First Quarter 2000. In May 2000, we acquired our Montreal operation which added \$960,000 in sales for the First Quarter 2001.
Sales in the Printing and Packaging segment increased 21.6\% for the First Quarter of 2001. New ecommerce based initiatives for short run commercial printing accounted for $60 \%$ of the increase in 2001. The balance came from our custom product line as this segment continues to expand its market share through focus on customer service with on-time deliveries, high quality products and short turnaround times.
BACKLOG The Companys backlog at March 31, 2001 was $\$ 46,200,000$. The backlog is composed of $\$ 44,100,000$ in the Aerospace and Electronics segment and $\$ 2,100,000$ in the Printing and Packaging segment. Approximately $\$ 29,000,000$ of the Aerospace and Electronics backlog is

EXPENSES Cost of products sold remained stable at $76.6 \%$ of sales in 2001 compared to $76.7 \%$ of sales in 2000.

Gross profit margins in our Aerospace and Electronics segment improved to $23.7 \%$ in the First Quarter 2001 from $19.7 \%$ in the First Quarter 2000 as a result of production efficiencies in the F-16 program. In the Printing and Packaging segment margins slipped to $23 \%$ in the First Quarter 2001 from $29.3 \%$ in the First Quarter of 2000 in part due to product mix. In addition, training costs were incurred for new employees as this segment expanded its capability to meet anticipated demand for short-run commercial printing.
Selling, general and administrative expenses decreased slightly as a percentage of sales: $13.4 \%$ in 2001 and $13.8 \%$ in 2000 . The majority of these costs are for employee services, marketing expenses and operating supplies.
Earnings before interest and taxes for the First Quarter of 2001 were $\$ 1,995,000$, or $10.0 \%$ of sales, compared to $\$ 1,437,000$, or $9.5 \%$ of sales, in 2000.
INTEREST Net interest expense continued to be less than $1 \%$ of sales: $0.8 \%$ of sales for the 2001 and $0.5 \%$ of sales for the 2000 First Quarters, respectively.

Income before taxes for the 2001 First Quarter was $9.2 \%$ of sales compared to 2000 's $9.0 \%$ of sales.
TAXES The Company's tax provision as a percent of sales increased in 2001 as a percent of sales compared to 2000. The 2000's First Quarter's effective tax rate was reduced by favorable adjustments from estimated provisions.
NET INCOME Net income for the First Quarter of 2001 established a new record for the Quarter: $\$ 1,206,000$, or $\$ .18$ per diluted share. This breaks the record set in 2000 of $\$ 1,008,000$, or $\$ .15$ per diluted share.
LIQUIDITY Cash provided by operating activities was $\$ 2,376,000$ during the First Quarter of 2001, which is roughly equal to net income plus depreciation and amortization. On a net basis there was little change in working capital components from year end levels.
The Company's capital expenditures were down by $\$ 1,098,000$ from 2000 levels, reflecting the timing of facilities acquisitions. Financing activities in 2001 reflect scheduled debt repayments and reduction in the usage of the Company's revolving line of credit for operating and investment needs. The Company has a $\$ 12,000,000$ revolving line of credit, of which it had utilized $\$ 3,400,000$ at March 31, 2001, compared to $\$ 4,133,000$ at December 31, 2000. The Company believes that cash balances at March 31, 2001, cash flow from operations and availability on the revolving line of credit are adequate to meet the Company's operational and investment plans for 2001.
COMMITMENTS At March 31, 2001, the Company had outstanding commitments for capital investments of approximately $\$ 3,500,000$. The Company has commitments for items that it purchases in the normal on-going affairs of the business. The Company is not aware of any obligations in excess of normal market conditions, nor of any long-term commitments that would have a material adverse affect on its financial condition.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings.

None.

## Item 2. Changes in Securities and Use of Proceeds.

None.

## Item 3. Defaults Upon Senior Securities.

None.

## Item 4. Submission of Matters to a Vote of Securities Holders.

At the annual meeting of shareholders held on April 26, 2001, the nominees to the Board of Directors were reelected based on the following results:

| Nominees | Votes For | Votes Withholding |
| :--- | :---: | :---: |
| Robert T. Brady | $13,337,013$ | $\frac{\text { Authority }}{725,762}$ |
| John B. Drenning | $13,294,303$ | 768,472 |
| Peter J. Gundermann | $13,337,013$ | 725,762 |
| Daniel G. Keane | $13,331,348$ | 728,817 |
| Kevin T. Keane | $13,331,513$ | 731,262 |
| Robert J. McKenna | $13,336,873$ | 725,902 |

The selection of Ernst \& Young LLP as the Registrant's auditors was approved by the following vote: 13,631,999 in favor; 16,346 against; and 406,886 abstentions.

The proposed 2001 Stock Option Plan was approved by the following vote: 10,137,777 in favor; 1,706,993 against; and 63,233 abstentions.

Under Applicable New York law and the Company's charter documents, abstentions and non-votes have no effect.

## Item 5. Other Information.

None.

## Item 6. Exhibits and Reports on Form 8-K.

Exhibit 11. Computation of Per Share Earnings.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATED: May 7, 2001

## ASTRONICS CORPORATION

/s/ C. Anthony Rider
(Signature)
C. Anthony Rider

Vice President-Finance and Treasurer (Principal Financial Officer)

## EXHIBIT 11

## COMPUTATION OF PER SHARE EARNINGS

(in thousands, except for per share data) Three Months Ended March 31


