# SECURITIES AND EXCHANGE COMMISSION 

Washington, DC
FORM $10-\mathrm{Q}$
FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal quarter ended March 30, 2002
[]
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 0-7087

## ASTRONICS CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

| New York <br> (State or Other Jurisdiction of <br> Incorporation or Organization) | $\underline{16-0959303}$ <br> (I.R.S. Employer <br> Identification No.) |
| :---: | :---: |
| $\frac{1801 \text { Elmwood Avenue, Buffalo, New York }}{\text { (Address of Principal Executive Office) }}$ | $\underline{14207}$ |
| (Zip Code) |  |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } \underline{X} \text { No _ }
$$

As of March 30, 2002, 8,118,668 shares of common stock were outstanding consisting of 5,869,216 shares of common stock ( $\$ .01$ par value) and $2,249,452$ shares of Class B common stock ( $\$ .01$ par value).

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

## ASTRONICS CORPORATION

Consolidated Balance Sheet
March 30, 2002
With Comparative Figures for December 31, 2001

|  | (Dollars in Thousands) <br> March 30, 2002 |  |
| :--- | ---: | :---: |
| December 31, |  |  |
| Current Assets: | $\underline{\text { Unaudited) }}$ | $\underline{2001}$ |
| Cash | $\$ 10,611$ | $\$ 9,176$ |
| Accounts receivable | 12,424 | 11,828 |
| Inventories | 9,327 | 9,012 |
| Prepaid expenses | $\underline{691}$ | $\underline{564}$ |


| Total current assets | 33,053 | 30,580 |
| :---: | :---: | :---: |
| Property, Plant and Equipment, at cost | 59,720 | 59,082 |
| Less accumulated depreciation and amortization | $\underline{\mathbf{2 6 , 0 8 7}}$ | 25,097 |
| Net property, plant and equipment | 33,633 | 33,985 |
| Other Assets | 6,718 | 6,482 |
|  | \$ 73,404 | \$ 71,047 |
| Current Liabilities: | \$ 1,142 | \$ 1,147 |
| Current maturities of long-term debt |  |  |
| Accounts payable | 5,342 | 4,244 |
| Accrued expenses | 3,033 | 3,543 |
| Total current liabilities | 9,517 | 8,934 |
| Long-term debt | 15,683 | 15,819 |
| Other Liabilities | 5,944 | 5,623 |
| Common Shareholders' Equity: |  |  |
| Common stock, \$. 01 par value |  |  |
| Authorized 10,000,000 shares, issued |  |  |
| 6,177,250 in 2002, 5,975,409 in 2001 | 62 | 60 |
| Class B common stock, \$. 01 par value |  |  |
| Authorized 5,000,000 shares, issued |  |  |
| 2,361,292 in 2002 2,524,432 in 2001 | 24 | 25 |
| Additional paid-in capital | 3,741 | 3,433 |
| Accumulated other comprehensive income | 6 | 35 |
| Retained earnings | 39,634 | 38,278 |
|  | 43,467 | 41,831 |
| Less treasury shares, at cost; 419,874 in 2002 |  |  |
| and 414,669 in 2001 | 1,207 | 1,160 |
| Total shareholders' equity | 42,260 | 40,671 |
|  | \$ 73,404 | \$71,047 |

See notes to financial statements.

ASTRONICS CORPORATION<br>Consolidated Statement of Income and Retained Earnings<br>Period Ended March 30, 2002<br>With Comparative Figures for 2001

Sales
Less: Freight charges
(Dollars in Thousands)
(Unaudited)

| Net Sales | 19,150 | 19,923 |
| :--- | ---: | ---: |
| Costs and Expenses: | 14,101 | 15,255 |
| Cost of products sold | 2,834 | 2,673 |
| Selling, general and administrative expenses |  |  |
| Interest expenses, net of interest income | 75 | 156 |
| of $\$ 47$ in 2002 and $\$ 46$ in 2001 | $\underline{17,010}$ | $\underline{18,084}$ |
| Total costs and expenses | 7,140 | 1,839 |
| Income before taxes | 1,356 | 1,206 |
| Provision for income taxes | $\underline{\$ 39,634}$ | $\underline{31,809}$ |
| Net Income <br> Retained Earnings: <br> January 1 <br> March 30 <br> Earnings per share: <br> Basic <br> Diluted | $\underline{\$ .17}$ | $\underline{\$ .16}$ |

See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Cash Flows
Three Months Ended March 30, 2002
With Comparative Figures for 2001

|  | (Dollars in Thousands) (Unaudited) |  |
| :---: | :---: | :---: |
|  | $\underline{2002}$ | $\underline{2001}$ |
| Cash Flows from Operating Activities: |  |  |
| Net income | \$ 1,356 | \$ 1,206 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 1,088 | 1,106 |
| Other | 322 | 91 |
| Cash flows from changes in operating assets and liabilities, excluding effects of acquisitions: |  |  |
| Accounts receivable | (596) | 1,696 |
| Inventories | (315) | (756) |
| Prepaid expenses | (126) | (49) |
| Accounts payable | 1,098 | 86 |
| Accrued expenses | (982) | $(1,063)$ |
| Income taxes | 753 | 59 |
| Net Cash provided (used) by Operating Activities | 2,598 | 2,376 |
| Cash Flows from Investing Activities: |  |  |
| Change in other assets | (442) | (42) |
| Capital expenditures | (638) | (267) |
| Net Cash provided (used) by Investing Activities | $(1,060)$ | (309) |
| Cash Flows from Financing Activities: |  |  |
| New long-term debt | -- | 150 |
| Principal payments on long-term debt and capital lease obligations | (141) | $(1,140)$ |
| Unexpended industrial revenue bond proceeds | 87 | 600 |
| Proceeds from issuance of stock | 5 | 51 |
| Purchase of treasury stock | (47) | -- |
| Net Cash provided (used) by Financing Activities | (96) | (339) |
| Effect of exchange rate change on cash | (7) | -- |
| Net increase (decrease) in Cash and Cash Equivalents | 1,435 | 1,728 |
| Cash and Cash Equivalents at Beginning of Year | 9,176 | 45 |
| Cash and Cash Equivalents at March 30 | \$ 10,611 | \$ 1,773 |
| Cash payments for: |  |  |
| Interest | \$ 123 | \$ 245 |
| Income taxes | 80 | 588 |

See notes to financial statements.

## ASTRONICS CORPORATION <br> Notes to Financial Statements

March 30, 2002

1. The accompanying unaudited statements have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results of operations for any interim period are not necessarily indicative of results for the full year. Operating results for the three-month period ended March 30, 2002 are not necessarily indicative of the results that may be expected for the year ended December 31, 2002.

The balance sheet at December 31, 2001 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

For further information, refer to the financial statements and footnotes thereto included in the Company's 2001 annual report.
2. Inventories are stated at the lower of cost or market, cost being determined in accordance with the first-in, firstout method. Inventories are as follows:

| (in thousands) |  |  |
| :--- | :---: | :---: |
|  | March 31, 2002 <br> (Unaudited) | December 31, |
| Finished Goods | $\$ 1,984$ | $\frac{2001}{\$ 2,201}$ |
| Work in Progress | 1,707 | 1,244 |
| Raw Material | $\underline{5,636}$ | $\underline{5,567}$ |
|  | $\underline{\$ 9,327}$ | $\underline{\$ 9,012}$ |

3. The Company operates in two business segments: The Aerospace-Electronics segment concentrates on the design and manufacture of specialized lighting and control systems for aircraft. These systems typically encompass the electrical circuitry, lighting and control fixtures as well as the light elements. System components include power supplies, battery-based backup systems, dimmers, keyboards, control panels and specialized lighting fixtures. The systems are typically used in aircraft cockpits (avionics systems), cabins (escape path systems), and exteriors (position lighting systems). Customers include the U.S. and other militaries, well-known aircraft manufacturers, operators and avionics companies.

Astronics' Printing-Packaging segment is a leading North American manufacturer of stock folding cartons for small to medium size confectionary store operators. Custom folding cartons are also manufactured for a wide range of industrial and consumer products companies. This segment also custom prints invitations, napkins and accessories for all social and business events. Printed office products include business cards, post cards and presentation folders.

| (in thousands) | Three Months Ended March 30, 2002 |  | Three Months Ended March 31, 2001 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | AerospaceElectronics | PrintingPackaging | AerospaceElectronics | PrintingPackaging |
| Net sales to external customers | \$ 11,587 | \$ 7,563 | \$ 12,964 | \$ 6,959 |
| Income before taxes | \$ 1,486 | \$ 749 | \$ 1,311 | \$ 484 |
|  | March 30, 2002 |  | December 31, 2001 |  |
| Segment assets | \$ 34,098 | \$ 25,885 | \$ 34,041 | \$ 25,479 |

A reconciliation of combined income before taxes for the three-month period is as follows:
(in thousands)

| Three Months Ended |  |
| :---: | :---: |
| March 30, 2002 | $\frac{\text { March 31, 2001 }}{\$ 2,235}$ |
| $\$ 1,795$ |  |
| $\$ \underline{(95)}$ | $\underline{44}$ |

4. On November 5, 2001, Board of Directors of the Company declared a $25 \%$ stock distribution to shareholders of record on November 16, 2001 payable November 30, 2001. All share and per share data in the accompanying financial statements have been retroactively adjusted to reflect this distribution.

## ASTRONICS CORPORATION

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following table sets forth income statement data as a percent of net sales.

|  | Percent of Net Sales |  |
| :---: | :---: | :---: |
|  | $\underline{2002}$ | 2001 |
| Net Sales: |  |  |
| Aerospace and Electronics Printing and Packaging | 60.5\% | 65.1\% |
|  | 39.5 | 34.9 |
|  | 100.0\% | 100.0\% |
| Cost of products sold | 73.6 | 76.6 |
| Selling, general and administrative expenses | 14.8 | 13.4 |
| Interest expenses, net | . 4 | . 8 |
|  | $88.8 \%$ | $90.8 \%$ |
| Income before provision for income taxes | 11.2\% | 9.2\% |
| Provision for taxes | 4.1 | 3.2 |
| Net Income | 7.1\% | 6.0\% |

NET SALES Net sales for the three months ended March 30, 2002 decreased to $\$ 19.2$ million from $\$ 19.9$ million in the three months ended April 1, 2001, a 4\% decrease.

Net sales in our Aerospace-Electronics segment were $\$ 11.6$ million for the three months ended March 30, 2002 compared to $\$ 13.0$ million for the three months ended April 1, 2001, an $11 \%$ decrease. This decrease in sales resulted from weak demand from air carriers and the electronics device market. Net sales under this segment's F-16 night vision upgrade program with the US Air Force for the three months ended March 30, 2002 were $\$ 5.0$ million compared to $\$ 5.1$ million in the three months ended April 1, 2001.

Net sales in our Printing-Packaging segment increased to $\$ 7.6$ million for the three months ended March 30, 2002 compared to $\$ 6.9$ million for the three months ended April 1, 2001, a $10 \%$ increase. Short run commercial printing accounted for $75 \%$ of the net sales increase. The remainder of the increase came from the custom folding carton product line.

EXPENSES AND MARGINS Cost of products sold as a percentage of net sales for the three months ended March 30, 2002 compared to the three months ended April 1, 2001 was $3 \%$ lower. Both segments contributed to this reduction. In the case of AerospaceElectronics, production efficiencies on the F-16 program and increased volume from our Montreal operation overcame the impact on margins from reduced volume in aircraft cabin lighting and lamps for electronic devices. The Printing-Packaging segment benefited from the additional volume and cost control.

Selling, general and administrative costs for the three months ended March 30, 2002 compared to the three months ended April 1, 2001 increased $1.4 \%$ to $14.8 \%$. The 2002 quarter includes $\$ 77,000$ in severance accruals related to staffing adjustments made in March.

As a result of the reduction in cost of products sold offset by the increase in selling, general and administrative cost, earnings before interest and taxes as a percentage of net sales (EBIT) was up $1.6 \%$ to $11.6 \%$ in 2002.
$34.4 \%$. The 2001 period was favorably affected by adjustments to estimated tax provisions.

NET INCOME
AND EARNINGS
PER SHARE

Net income and earnings per share for the 2002 quarter increased over 2001's as a result of the increase in EBIT margin described above offset, in part, by the higher effective tax rate. Average shares outstanding for purposes of the diluted earnings per share calculation were virtually unchanged.

The Board of Directors declared a $25 \%$ stock distribution to shareholders of record on November 16, 2001. Per share amounts have been retroactively adjusted to reflect this distribution.

## LIQUIDITY

BACKLOG

## COMMITMENTS

MARKET RISK

Cash provided by operating activities was $\$ 2.6$ million during the three months ended March 30, 2002 mainly as a result of net income plus depreciation and amortization.

The Company's capital expenditures of $\$ .6$ million for the 2002 quarter were up by $\$ .3$ million from 2001 levels.

The Company has a $\$ 12,000,000$ revolving line of credit, of which it had utilized $\$ 3.2$ million at March 30, 2002 and December 31, 2001. The line is available through June 30, 2004 at which time amounts outstanding may be converted into a four-year term loan. The revolving line of credit, among other requirements, imposes certain financial performance covenants with which the Company maintains compliance. The Company believes that cash balances at March 30, 2002, cash flow from operations and availability on the revolving line of credit are adequate to meet the Company's operational and capital expenditure requirements for 2002.

The Company's backlog at March 30, 2002 was $\$ 26.0$ million. The backlog is composed of $\$ 24.6$ million in the Aerospace-Electronics segment and $\$ 1.4$ million in the Printing-Packaging segment. Approximately $\$ 19.6$ million of the AerospaceElectronics backlog and all of the Printing-Packaging backlog is scheduled to ship in 2002.

The Company has commitments for items that it purchases in the normal on-going affairs of the business. The Company is not aware of any obligations in excess of normal market conditions, nor of any long-term commitments that would have a material adverse affect on its financial condition.

The Company's foreign operations do not result in significant currency risks because nearly all of the Company's consolidated net sales are denominated in U.S. dollars and net assets held in, or measured in, currencies other than the U.S. dollar are insignificant.

Risks due to fluctuation in interest rates is a function of the Company's floating rate debt obligations which total approximately $\$ 16,500,000$ at March 30, 2002. To offset this exposure, the Company entered into an interest rate swap on its New York Industrial Revenue Bond through 2005 which effectively fixes the interest rate at $4.09 \%$ on this $\$ 6,300,000$ obligation. As a result, a change of $1 \%$ in interest rates would impact annual net income by less than $\$ 100,000$.

NEW ACCOUNTING In July 2001, the Financial Accounting Standards Board issued Statements of PRONOUNCEMENTS Financial Accounting Standards No. 141, Business Combinations, and No. 142, Goodwill and Other Intangible Assets. Under the new rules, goodwill (and intangible assets deemed to have indefinite lives) is not amortized but is subject to annual impairment tests in accordance with the Statements.

The Company adopted the new rules on accounting for goodwill and other intangible
assets on January 1, 2002. Application of the nonamortization provisions of the Statement resulted in an increase in net income of $\$ 41,000$ in the first quarter of 2002. The Company performed the first of the required impairment tests of goodwill and indefinite lived intangible assets as of January 1, 2002 and determined that no adjustment to the carrying value of such assets was required.

Item 3. Quantitative and Qualitative Disclosures About Market Risk
See Market Risk in Item 2, above.

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings.
None.
Item 2. Changes in Securities and Use of Proceeds.
None.
Item 3. Defaults Upon Senior Securities.
None.
Item 4. Submission of Matters to a Vote of Securities Holders.
At the annual meeting of shareholders held on April 25, 2002, the nominees to the Board of Directors were reelected based on the following results:

| Nominees | $\underline{c}$Votes <br> Withholding |  |
| :--- | ---: | ---: |
| Robert T. Brady | $21,672,393$ | $\underline{\text { Authority }}$ |
| John B. Drenning | $2,860,493$ | 820,774 |
| Peter J. Gundermann | $21,672,431$ | $2,008,736$ |
| Daniel G. Keane | $21,658,956$ | $2,022,211$ |
| Kevin T. Keane | $21,658,994$ | $2,022,173$ |
| Robert J. McKenna | $22,958,571$ | 722,596 |

The selection of Ernst \& Young LLP as the Registrant's auditors was approved by the following vote: 22,830,032 in favor; 188,887 against; and 662,248 abstentions.

The proposal to increase the authorized Common Stock from $15,000,000$ shares to $25,000,000$ shares was approved by the following vote: 23,345,189 in favor; 275,979 against; and 59,999 abstentions.

Under Applicable New York law and the Company's charter documents, abstentions and non-votes have no effect.

Item 5. Other Information.
None.
Item 6. Exhibits and Reports on Form 8-K.
Exhibit 11. Computation of Per Share Earnings.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## EXHIBIT 11

## COMPUTATION OF PER SHARE EARNINGS

|  | (in thousands, except for per share <br> data) |  |
| :--- | :---: | :---: |
|  | Three Months Ended March 30, |  |
| Net income | $\underline{\underline{2002}}$ | $\underline{8,356}$ |

