# SECURITIES AND EXCHANGE COMMISSION <br> Washington, DC 20549 

FORM 10-QSB
(Mark One)

## [ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal quarter ended April 1, 1995
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 0-7087

## ASTRONICS CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

$$
\text { New York } \quad 16-0959303
$$

| (State or Other Jurisdiction of | (I.R.S. Employer |
| :--- | :---: |
| Incorporation or Organization) | Identification No.) |

1801 Elmwood Avenue, Buffalo, New York 14207
(Address of Principal Executive Office) (Zip Code)

$$
716-447-9013
$$

(Registrant's Telephone Number, Including Area Code)
Securities registered pursuant to Section 12 (g) of the Act:
$\$ .01$ par value Common Stock, $\$ .01$ par value Class B Stock, Warrants

> (Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes [X] No []

As of April 1, 1995, 3,032,734 shares of $\$ .01$ par value common stock and 842,608 shares of $\$ .01$ par value Class B common stock were outstanding.

## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

## ASTRONICS CORPORATION

Consolidated Balance Sheet
April 1, 1995
With Comparative Figures for December 31, 1994


See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Balance Sheet
April 1, 1995
With Comparative Figures for December 31, 1994

## LIABILITIES AND SHAREHOLDERS' EQUITY

(Dollars in Thousands)
April 1, 1995 December 31,
(Unaudited) 1994

| Current Liabilities: |  |  |
| :--- | :---: | :---: |
| $\quad$ Current maturities of |  |  |
| $\quad$ long-term debt | $\$ 2,235$ | $\$ 2,230$ |
| Accounts payable | 1,706 | 1,599 |
| Accrued expenses | 835 | 1,208 |
| Income taxes | 408 | 242 |
| Total current liabilities | 5,184 | 5,279 |
| Long-Term Debt | 4,312 | 4,771 |

Long-Term Obligation under Capital

Shareholders' Equity:
Common stock, $\$ .01$ par value Authorized 10,000,000 shares, issued $3,245,851$ in 1995,
3,232,157 in $1994 \quad 33 \quad 32$

Class B common stock, $\$ .01$ par value
Authorized 5,000,000 shares, issued 842,608 in 1995, 850,102 in 1994

| Additional paid-in capital | 2,077 | 2,068 |
| :--- | :---: | :---: |
| Retained earnings | 8,963 | 8,687 |
| Less Treasury stock, at cost | $(524)$ | $(462)$ |

Total shareholders' equity $\quad 10,557 \quad 10,334$

$$
\overline{\$ 23,197} \quad \overline{\$ 23,787}
$$

See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Income and Retained Earnings
Three Months Ended April 1, 1995
With Comparative Figures for 1994

| (Dollars in Thousands) |
| :--- |
| (Unaudited) |
| $1995 \quad 1994$ |


| $\$ 7,226 \quad \$ 6,108$ |
| :--- |



## ASTRONICS CORPORATION

Consolidated Statement of Cash Flows
Three Months Ended April 1, 1995
With Comparative Figures for 1994

```
(Dollars in Thousands)
    (Unaudited)
    1995 1994
```

| Cash Flows from Operating Activities |  |  |
| :---: | :---: | :---: |
| Net income | \$ 276 | \$ 36 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amorti | tion 746 | 553 |
| Provision for doubtful a | ounts 101 | 54 |
| Provision for deferred ta | (155) | 52 |
| Cash flows from changes in operating assets and liabilities: |  |  |
| Accounts receivable | (416) | 45 |
| Inventories | 208 | 335 |
| Prepaid expenses | 465 | 18 |
| Accounts payable | 107 | (45) |
| Accrued expenses | (373) | (196) |
| Income taxes payable | 166 | (130) |

Net Cash provided (used) by Operating
Activities
$\$ 1,125$$\$ 722$

Cash Flows from Investing Activities

| Proceeds from sale of assets | 10 | 34 |
| :--- | ---: | :---: |
| Change in other assets | $(100)$ | $(16)$ |
| Capital expenditures | $(1,543)$ | $(234)$ |

Net Cash provided (used) by
Investing Activities
$\$(1,633)$
\$ (216)

Cash Flows from Financing Activities
Principal payments on long-term debt and capital lease
obligations
(401)

Proceeds from issuance of stock
Purchase of stock for Treasury

Net Cash provided (used) by Financing Activities \$ (610) \$ (401)


See notes to financial statements.

## ASTRONICS CORPORATION

Notes to Financial Statements
April 1, 1995

1) The interim financial statements are unaudited, but, in the opinion of management, reflect all adjustments necessary for
a fair presentation of results for such periods. The results of operations for any interim period are not necessarily indicative of results for the full year. These financial statements should be read in conjunction with the financial statements and notes thereto contained in the Company's annual report for the year ended December 31, 1994.

## ASTRONICS CORPORATION

Item 2. Management's Discussion and Analysis of the Financial Condition and Results of Operations

The following table sets forth as a percent of net sales certain items reflected in the financial data and the percentage increase (decrease) of such items as compared to the prior period.


Net Sales:
Electronic Systems $\quad 41.4 \% \quad 35.9 \% \quad 36.4 \%$

Customized Printing and

| Packaging | 58.6 | 64.1 | $8.1 \%$ |
| :--- | :--- | :--- | :--- |


| Cost of products sold | 70.3 | 74.4 | 11.8\% |
| :---: | :---: | :---: | :---: |
| Selling, general and administrative expenses | 21.0 | 22.1 | 12.9\% |
| Interest expenses, net | 1.5 | 2.4 | (26.8\%) |
| 92.8\% | 98.9\% |  | 11.1\% |
| Income before provision for income taxes | 7.2\% | 1.1\% | 650.8\% |
| Provision for taxes | 3.4 | . 5 | 633.4\% |
| Net Income | 3.8\% | .6\% | 666.7\% |

SALES Sales increased in the First Quarter of 1995 by 18.3 percent to $\$ 7,226,000$, compared to the First Quarter of 1994. In the 1994 First Quarter, sales decreased by 7.5 percent to $\$ 6,108,000$ compared to $\$ 6,604,000$. The 1995 sales increase achieved in the First Quarter consisted of 36.4 percent in the Electronic Systems segment and 8.1 percent in the Customized Packaging and Printing segment. In the Electronics segment, sales increases, in dollar value, came about equally from the electroluminescent and keyboard manufacturing side and the thick walled elastomeric products. The first is related to increased activity in the aerospace and defense electronics products. The latter, to the increased business activity in the global marketplace. The Customized Printing and Packaging sales increased about equally between
folding carton sales to the confectionery industry and from specialty imprinting for the stationery, party and gift market. In 1994, the sales decrease came in the Electronics Systems segment and was related to the defense electronics and aerospace industry. Price increases have been nominal, but the pressure to reduce pricing has moderated.

BACKLOG The backlog for the Company decreased to $\$ 6,000,000$ compared to $\$ 6,700,000$ at December 31, 1994, and $\$ 7,500,000$ as of April 2, 1994. The April 1, 1995, backlog is composed of $\$ 4,700,000$ in the Electronic Systems segment and $\$ 1,300,000$ in the Customized Printing and Packaging segment. Part of the decrease in the backlog relates to the timing/release of orders and part is a reflection of the reduced cycle time from the receipt of an order to the completion and delivery of the order to the customer.

EXPENSES Cost of products sold decreased, as a percent of sales, from 74.4 percent in 1994 to 70.3 percent in 1995. This decrease reflects the 1994 one-time charges related to the transition and relocation of the Gloucester, MA, operation into the East Aurora, NY, manufacturing facility. The hard costs of the move were approximately $\$ 400,000$, or 6.5 percent of sales. These costs consisted of the following:

Buyout of a 5.75 year facility lease $\$ 150,000$ Employee severance payments $\quad \$ 150,000$ Moving and travel costs $\quad \$ 100,000$

Overall, therefore, operating expenses increased in the quarter. The three areas of increase were manufacturing supplies, repairs and depreciation.

The Company is continuing to invest in technology and processes which require initial investments in support items, which are generally being treated as supplies. During the quarter, the Company elected to do additional preventive maintenance on several machines and facilities. This had a temporary effect of increasing repair costs. Depreciation expense increased in the quarter to 9.3 percent of sales compared to 7.2 percent in 1994, and 5.8 percent in 1993. This reflects the investment in technology and processes and the retirement of an obsolete price of machinery. Material usage costs, despite some increases in raw material costs, continued to decrease. In 1995, they were 26.7 percent, in 1994, they were 27.0 percent. In 1993, product mix differences reduced material usage to 25.0 percent. Employee costs also continue to decrease. In 1995, these costs are 23.1 percent of sales, compared to 24.2 percent in 1994, and 25.4 percent in 1993. The
remaining areas of costs were similar in 1995, 1994, and 1993. Total costs in this areas were $\$ 5,801,000$, or 70.3 percent of sales in 1995, compared to $\$ 4,545,000$, or 74.4 percent of sales in 1994 , compared to $\$ 4,376,000$, or 66.3 percent in 1993.

Selling, general and administrative expenses increased 12.9 percent in 1995, compared to an increase of 8.5 percent in 1994. The 1995 increase compares to an increase in sales of 18.3 percent. The Company has a policy that it reserves all trade receivables over 180 days, or earlier if their are substantial questions. During this quarter, an increase in reserves of $\$ 102,000$ was recorded. While the Company makes every effort to collect all receivables, it believes it is prudent to adequately reserve accounts that are not collected in a reasonable timeframe. Because of timing, some normal advertising expenses experienced in the 1994 First Quarter will be incurred in the Second Quarter of 1995. Total selling, general and administrative expenses were $\$ 1,518,000$, or 21 percent of sales in 1995, compared to $\$ 1,345,000$, or 22.0 percent in 1994 , and $\$ 1,240.000$, or 18.8 percent of sales in 1993.

INTEREST Interest costs, net, continues to decrease. This is the result of the refinancing of the subordinated debentures in 1993 and the steady reduction of indebtedness. During the last twelve months, the company has reduced indebtedness by over $\$ 2,000,000$. The earnings on temporary available cash was $\$ 39,000$ in 1995, $\$ 25,000$ in 1994 , and $\$ 26,000$ in 1993. As a percent of sales, interest costs, net, were 1.5 percent in 1995, 2.4 percent in 1994 and 3.8 percent in 1993.

Combining all the costs areas, the Company experienced a 11.1 percent increase in costs, while sales were increasing 18.3 percent. This compares to an increase in costs in 1994 of 3.0 percent on a decline of sales of 7.5 percent. Income before taxes increased to $\$ 518,000$, or 7,2 percent compared to $\$ 69,000$, or 1.1 percent of sales in 1994, and $\$ 739,000$, or 11.2 percent of sales in 1993.

TAXES The effective tax rate for the First Quarter of 1995 was 46.7 percent, compared to 47.8 percent in 1994, and 40.2 percent in 1993. The tax provision
reflects the Federal income tax rate of 34.0 percent and various state income/franchise tax rates. Where there are minimum taxes required by law in various taxing jurisdictions, these are accrued in the First Quarter.

NET INCOME Net income was for the First Quarter was $\$ 276,000$, or $\$ .07$ per share. In 1994, the Company earned $\$ 36,000$, or $\$ .01$ per share compared to the First Quarter of 1993 record earnings of $\$ 442,000$, or $\$ .11$ per share.

LIQUIDITY The Company's working capital decreased in the First Quarter of 1995 by $\$ 1,382,000$. This reflects the following items for which working capital was used:

Investment in technology and processes $\$ 1,543,000$
Reduction of indebtedness $\quad 557,000$
Acquisition of Treasury Stock 62,000

$$
\overline{\$ 2,162,000}
$$

This compares to a increase of $\$ 135,000$ in 1994 and an increase of $\$ 414,000$ in 1993. The Company has a $\$ 5,000,000$ line of credit available for additional working capital needs, which the Company has not utilized in recent years. The Company feels that its beginning cash balance, the cash flow from internal operations and the line of credit are adequate to meet the Company's operational and investment plans for 1995.

COMMITMENTS The Company is continuing its commitment to technology and processes. As such, it has outstanding commitments at the end of the First Quarter of 1995 of approximately $\$ 3,500,000$. All of these commitments should be completed and operational by the end of the Fourth Quarter.

The Company also has commitments for items that it purchases in the normal on-going affairs of the business. The Company is not aware of any obligations in excess of normal market conditions, nor of any long-term commitments that would affect its financial condition.

Item 2. Changes in Securities.
None.

Item 3. Defaults Upon Senior Securities.
None.

Item 4. Submission of Matters to a Vote of Securities Holders.
At the annual meeting of shareholders held on April 28, 1995, the nominees to the Board of Directors were reelected based on the following results:

|  | Votes Withholding |  |
| :--- | :---: | :---: |
| Nominees | Votes For | Authority |
|  |  |  |
| Guy P. Berner | $7,341,461$ | $1,028,749$ |
| Robert T. Brady | $7,383,498$ | 986,712 |
| John B. Drenning | $7,341,461$ | $1,028,749$ |
| Kevin T. Keane | $7,385,701$ | 984,509 |
| John M. Yessa | $7,385,851$ | 984,359 |

The selection of Ernst \& Young as the Registrant's auditors was approved by the following vote: 7,899,622 in favor; 156,839 against; and 313,749 abstentions.

Under applicable New York law and the Company's charter documents, abstentions and non-votes have no effect.

Item 5. Other Information.
None.

Item 6. Exhibits and Reports on Form 8-K.
None.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATED: May 16, 1995

## ASTRONICS CORPORATION

(Signature)
John M. Yessa
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