Washington, DC 20549
FORM 10-Q
(Mark One)

## [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES

 EXCHANGE ACT OF 1934For the fiscal quarter ended April 4, 1998
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 0-7087

ASTRONICS CORPORATION
(Exact Name of Registrant as Specified in Its Charter)

| New York | $16-0959303$ |
| :--- | ---: |
| (State or Other Jurisdiction of <br> Incorporation or Organization) | (I.R.S. Employer <br> Identification No.) |
| 1801 Elmwood Avenue, Buffalo, New York | 14207 |

(Address of Principal Executive Office) (Zip Code)

716-447-9013
(Registrant's Telephone Number, Including Area Code)
Securities registered pursuant to Section 12(g) of the Act:
\$.01 par value Common Stock, \$. 01 par value Class B Stock
(Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\begin{array}{lll}
\text { Yes } & \mathrm{X} & \text { No }
\end{array}
$$

As of April 4, 1998, 4,318,464 shares of \$. 01 par value common stock and 715,797 shares of $\$ .01$ par value Class B common stock were outstanding.

## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

## ASTRONICS CORPORATION

## Consolidated Balance Sheet

April 4, 1998
With Comparative Figures for December 31, 1997

ASSETS
(Dollars in
Thousands)
April 4, 1998 December 31, (Unaudited) 1997

| Current Assets: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash | \$ | 268 | \$ | 740 |
| Accounts receivable |  | 5,222 |  | 4,443 |
| Inventories: |  |  |  |  |
| Finished goods |  | 1,514 |  | 1,740 |
| Work in process |  | 1,022 |  | 879 |
| Raw material |  | 2,144 |  | 2,142 |
| Prepaid expenses |  | 30 |  | 415 |
| Total current assets |  | 10,200 |  | 10,359 |

Property, Plant and Equipment 37,786 34,773
Less accumulated depreciation and amortization $\quad 17,244 \quad 16,613$

Net property, plant and equipment $20,542 \quad 18,160$
Other Assets $\quad 1,666 \quad 1,722$
$\$ 32,408 \quad \$ 30,241$

See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Balance Sheet
April 4, 1998
With Comparative Figures for December 31, 1997

## LIABILITIES AND SHAREHOLDERS' EQUITY



| Deferred Income Taxes | 806 |  | 822 |
| :---: | :---: | :---: | :---: |
| Deferred Compensation | 1,885 |  | 1,857 |
| Shareholders' Equity: <br> Common stock, $\$ .01$ par value Authorized $10,000,000$ shares, issued 4,660,410 in 1998, 4,642,910 in 1997 |  | 47 | 46 |
| Class B common stock, $\$ .01$ par value Authorized 5,000,000 shares, issued 715,797 in 1998, 715,797 in 1997 |  | 7 | 7 |
| Additional paid-in capital Retained earnings | 2,538 |  | 2,520 |
| 19,977 | 19,213 |  |  |
| Less shares in Treasury, at cost | 1,015 |  | 1,015 |
| Total shareholders' equity | 18,962 |  | 18,198 |
| \$32,408 | \$30,241 |  |  |

See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Income and Retained Earnings
Three Months Ended April 4, 1998
With Comparative Figures for 1997

| (Dollars in |  |
| :--- | :--- |
| Thousands) |  |
| (Unaudited) <br> 1998 |  |
|  | 1997 |


| Net Sales | \$ 11,057 | \$ 9,625 |  |
| :---: | :---: | :---: | :---: |
| Costs and Expenses: |  |  |  |
| Cost of products sold | 7,692 | 6,643 |  |
| Selling, general and administ | tive expenses | 2,104 | 1,873 |
| Interest expenses, net of inter of \$0 in 1998 and $\$ 11$ in 199 | t income | 109 |  |
| Total costs and expenses | 9,873 | 8,625 |  |
| Income before taxes | 1,184 | 1,000 |  |
| Provision for income taxes | 439 | 417 |  |
| Net Income | 745 | 583 |  |

Retained Earnings:

| January 1 | 16,640 | 13,089 |
| :---: | :---: | :---: |
| April 4 | \$ 17,385 | \$ 13,672 |

Earnings per share:
Basic
Diluted

| \$ | . 15 | \$ | . 12 |
| :---: | :---: | :---: | :---: |
| \$ | . 14 | \$ | . 11 |

See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Cash Flows
Three Months Ended April 4, 1998
With Comparative Figures for 1997
(Dollars in Thousands)
(Unaudited)
19981997
Cash Flows from Operating Activities:

| Net income | \$ | 745 |  |
| :---: | :---: | :---: | :---: |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization | 693 |  |  |
| Provision for doubtful accounts | (30) |  |  |
| Provision for deferred taxes |  | (16) |  |
| Cash flows from changes in operating assets and liabilities: |  |  |  |
| Accounts receivable |  | (749) | 82 |
| Inventories |  | 81 | 155 |
| Prepaid expenses |  | 385 | 128 |
| Accounts payable |  | 1,436 | 166 |
| Accrued expenses |  | (666) | (554) |
| Income taxes |  | 135 | (560) |
| Deferred compensation |  | 28 | 37 |

Net Cash provided (used) by
Operating Activities:
\$ 2,042 \$ 675

Cash Flows from Investing Activities:

| Change in other assets | (5) | (36) |
| :---: | :---: | :---: |
| Capital expenditures | $(3,013)$ | (159) |
| Net Cash provided (used) by |  |  |
| Investing Activities | \$(3,018) | \$ (195) |


| Cash Flows from Financing Activities: |  |  |
| :--- | :--- | :---: |
| New long-term debt | 1,200 | 250 |
| Principal payments on long-term <br> debt and capital lease obligations | $(715)$ | $(760)$ |
| Proceeds from issuance of stock | 19 | 149 |

Net Cash provided (used) by
Financing Activities $\$ 504 \quad \$(361)$

Net increase (decrease) in Cash and Cash Equivalents
(472) 119

Cash and Cash Equivalents at
Beginning of Year
$740 \quad 1,130$
Cash and Cash Equivalents at April 4 \$ 268 \$ 1,249
Disclosure of cash payments for:

See notes to financial statements.
ASTRONICS CORPORATION
Notes to Financial Statements
April 4, 1998

1) The interim financial statements are unaudited, but, in the opinion of management, reflect all adjustments necessary for a fair presentation of results for such periods. The results of operations for any interim period are not necessarily indicative of results for the full year. These financial statements should be read in conjunction with the financial statements and notes thereto contained in the Company's annual report for the year ended December 31, 1997.

## ASTRONICS CORPORATION

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following table sets forth as a percent of net sales certain items reflected in the financial data and the percentage increase (decrease) of such items as compared to the prior period.


## INTRODUCTION

Astronics Corporation operates in two business segments: Aerospace and Electronics; and Specialty Packaging. The Company changed the name of its Electronics Systems segment in 1997 to Aerospace and Electronics to better reflect its products and market focus. The Company designs, manufactures and markets electroluminescent lamps and incorporates them into escape path lighting systems, aircraft cockpit lighting systems, military aircraft formation lighting, and ruggedized and avionics keyboards.

On April 24, 1998, the Company announced the United States Air Force had selected its Luminescent Systems Inc. subsidiary to design, develop and manufacture night vision lighting modification kits for the F-16 NVIS program. The contract with the Air Force is potentially valued in excess of $\$ 50,000,000$. Initially, 377 F-16 aircraft will be completed by the end of 1999 for a value in excess of $\$ 16,000,000$. An additional 779 units, under exercise of the government's option, would be manufactured in the following two years.

On July 1, 1997, the Company renegotiated the interest rate terms on its Revolving Line of Credit. Under the new terms, the Company's interest rate is LIBOR plus 100 basis points, or the bank's prime rate. No other terms or conditions were changed in the agreement,

On October 30, 1996, effective September 30, 1996, Astronics Corporation sold its Rodgard Division, a manufacturer of thick walled elastomeric products. Sales for the nine months of 1996 totaled $\$ 1,494,000$, and sales for the year ended December 31, 1995 were $\$ 2,568,000$.

SALES
The Company set a new First Quarter sales record with an increase in sales of 14.9 percent over the record established in 1997. Sales were $\$ 11,057,000$ compared to $\$ 9,625,000$ in 1997 and $\$ 9,569,000$ in 1996. Sales from continuing operations [eliminating the Rodgard Division sales for 1996] for the First Quarter of 1997 showed growth of 6.7 percent. In 1996, sales increased 32.4 percent from 1995 sales of $\$ 7,226,000$.

Sales within the Aerospace and Electronics segment increased 28.3 percent in 1998, while they were nominally the same in 1997, based on continuing operations. In 1996, sales increased 70.7 percent, substantially the result of the November 1995 acquisition. The Company's order activity has increased in 1998.

Sales in the Specialty Packaging segment increased nominally ( 3.0 percent) in 1998, compared to 14.2 percent in 1997 and 5.4 percent in 1996. The Company continues to expand its market share through focus on customer service with on-time deliveries, high quality products and short turnaround times. Price increases have been nominal, but the pressure to reduce pricing continues to moderate.

## BACKLOG

The Company's backlog increased 35.2 percent in the First Quarter of 1998 to a new all time record of $\$ 14,600,000$. This compares to $\$ 10,800,000$ at December 31, 1997. The backlog at the end of the First Quarter of 1996 was $\$ 10,500,000$. The backlog is composed of $\$ 13,400,000$ in the Aerospace and Electronics segment and $\$ 1,200,000$ in the Specialty Packaging segment.

## EXPENSES

Cost of products sold increased slightly in 1998 to 69.8 percent of sales compared to 69.0 percent in 1997 and 71.6 percent of sales in 1996. The increase in 1998 reflects higher employee costs, 30.8 percent, compared to 28.0 percent in 1997 and 27.9 percent in 1996. The increased costs are for additional personnel supporting the technical aspects of the businesses. The decrease in overall product costs in 1997 resulted from improved productivity, reduced tooling and transition costs. Material costs were nominally the same in 1998, 20.2 percent of sales, as in 1997. This compares to 23.6 percent in 1996. As a percent of sales, the Company experienced higher rental and repair costs, while it experienced lower depreciation and supply expenses. The remaining general categories increased/decreased less than one percentage point of sales. The net results of the above produced gross profits of $\$ 3,365,000$ in 1998 , $\$ 2,982,000$ in 1997, and \$2,721,000 in 1996.

Selling, general and administrative expenses continued to decrease as a percentage of sales: 19.0 percent in 1998, 19.5 percent in 1997, and 20.4 percent in 1996. The majority of these costs are for employee services ( 58.0 percent), marketing expenses ( 13.1 percent), and operating supplies ( 13.9 percent). The percent of total selling, general and administrative costs is for 1998, but similar percentages were experienced in the prior years. The Company has a policy that it reserves all trade receivables over 120 days ( 150 days in 1996), or earlier if there are substantial questions. During this quarter, the Company expensed $\$ 40,000$ for doubtful accounts, compared to a reduction in expenses in 1997 of $\$ 60,000$, and an expense of $\$ 163,000$ in 1996. Operating income increased to $\$ 1,261,000$, or 11.4 percent of sales, in 1998, compared to $\$ 1,109,000$ in 1997, or 11.5 percent of sales, and compared to $\$ 769,000$, or 8.0 percent in 1996.

## INTEREST

Interest costs, net, decreased in 1998 by $\$ 32,000$ to $\$ 77,000$. In 1997 interest costs decreased compared to an increase in 1996. The 1998 and 1997 decrease in borrowings reflect the strong cash flow which allows steady reduction of indebtedness. The 1996 increase reflected the financing of the November 1995 acquisition. As a percent of sales, net interest costs were .7 percent of sales in 1998, 1.1 percent of sales in 1997, and 2.4 percent of sales in 1996. While the Company increased its borrowing for the acquisition in 1995, and for working capital in late 1995 and early in 1996, 1997 and 1998, it has steadily reduced prior debt as scheduled. The revolving line of credit is priced at LIBOR plus 100 basis points. Gross interest expense was $\$ 77,000$ in $1998, \$ 120,000$ in 1997 , and $\$ 235,000$ in 1996.

## SUMMARY

As a result of the increase in sales of 14.9 percent, with overall costs increasing at a slightly slower pace ( 14.5 percent), the Company reported income before taxes of $\$ 1,184,000$, or 10.7 percent of sales in 1998, compared to $\$ 1,000,000$ or 10.4 percent of sales in 1997 , and $\$ 538,000$, or 5.6 percent of sales in 1996.

The Company's tax provision takes into account the federal and state taxes for which it is liable. The Company records its tax expense under the FASB 109 guidelines. Normally, the First Quarter's tax provision is higher as all minimum taxes are accrued during this period. The 1998 provision is $\$ 439,000$, or 4.0 percent of sales, compared to the 1997 tax provision of $\$ 417,000$, or 4.3 percent of sales, which compares to $\$ 172,000$, or 1.8 percent of sales, in 1996. The 1996 provision reflected favorable changes in the New York State tax law for the First Quarter of 1996 and for the 1995 year.

## NET INCOME

Net income for the First Quarter of 1998 established a new record for the quarter: $\$ 745,000$, or $\$ .14$ per diluted share, compared to $\$ 583,000$, or $\$ .11$ per diluted share in 1997 , which compared to $\$ 366,000$, or $\$ .07$ per diluted share in 1996.

## LIQUIDITY

Cash flow from operating activities increased by $\$ 2,042,000$ in 1998, compared to $\$ 675,000$ in 1997. The Company invested $\$ 3,013,000$ in new equipment in 1998, compared to $\$ 159,000$ in the First Quarter of 1997. The Company reduced its indebtedness by $\$ 715,000$ in the First Quarter while borrowing $\$ 1,200,000$ for working capital. This compared to a reduction in indebtedness of $\$ 760,000$ in the First Quarter of 1997, when the Company borrowed $\$ 250,000$ for working capital purposes. The Company has an $\$ 11,000,000$ revolving line of credit available for additional working capital needs, of which it had utilized $\$ 3,000,000$ at the end of the First Quarter of 1998 compared to $\$ 2,750,000$ at the end of the First Quarter of 1997. The Company feels that its beginning cash balance, the cash flow from internal operations and the available balance of the revolving line of credit are adequate to meet the Company's operational and investment plans for 1998.

## COMMITMENTS

The Company has outstanding commitments for capital investments of approximately $\$ 2,400,000$ at the end of the First Quarter of 1998 compared to $\$ 2,000,000$ at the end of the First Quarter of 1997. An investment of approximately $\$ 1,600,000$, initially scheduled for installation in the First Quarter of 1997, was delayed until the Second Quarter. During the Second Quarter of 1997, the Company repurchased its shares of common stock owned by ATRO Companies Profit Sharing/401(k) Plan for $\$ 532,000$. The Company has commitments for items that it purchases in the normal on-going affairs of the business. The Company is not aware of any obligations in excess of normal market conditions, nor of any long-term commitments that would affect its financial condition.

The Company is also in the initial stages of planning the addition of a new facility for the New Hampshire operations of the Aerospace and Electronics segment. The initial plans are for approximately 80,000 square feet of building along with additional manufacturing equipment. The estimated costs are $\$ 7,000,000$ for the project, which would be completed in mid-1999. Currently, the Company leases three buildings for its production, engineering, marketing and administrative purposes. The Business Authority of New Hampshire has induced the Company for the issuance of $\$ 7,250,000$ in tax exempt Industrial Revenue Bonds.

YEAR 2000
The Company employs several different computer systems for financial, engineering and manufacturing purposes. The Company purchases these systems, both hardware and software. Therefore, it does have programmers writing code internally. In the last year, the Company was able to install upgrades to some of its systems that are Year 2000 compliant. Other systems will be upgraded in 1998 or in 1999, which the vendors have promised to be Year 2000 compliant. In the case of some software, the Company is installing a totally new software package that meets the Year 2000 issue as well as other desired improvements. At this time, the

Company is not aware of any vendor's schedule that would affect the continuous operations of the business. The total invested for software upgrades to date is approximately $\$ 50,000$, and the Company anticipates another $\$ 100,000$ being spent for upgrades and new software in 1998. The Company continues to monitor this area. Also, the Company is seeking assurances of Year 2000 compliance by its key suppliers.

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings.
None

Item 2. Changes in Securities.

None.

Item 3. Defaults Upon Senior Securities.
None

Item 4. Submission of Matters to a Vote of Securities Holders.
At the annual meeting of shareholders held on April 23, 1998, the nominees to the Board of Directors were re-elected based on the following results:

|  | Votes Withholding |  |
| :--- | :---: | :---: |
| Nominees | Votes For | Authority |
|  |  |  |
| Robert T. Brady | $9,034,363$ | 261,087 |
| John B. Drenning | $9,190,280$ | 105,170 |
| Kevin T. Keane | $9,236,603$ | 58,847 |
| Robert J. McKenna | $9,240,159$ | 55,291 |
| John M. Yessa | $9,240,159$ | 55,291 |

The increase by 250,000 shares of the Company's $\$ .01$ par value common stock available for issuance under the Company's Employee Stock Purchase Plan was approved by the following vote: 8,774,201 in favor; 497,339 against; and 23,910 abstentions.

The selection of Ernst \& Young LLP as the Registrant's auditors was approved by the following vote: $9,246,743$ in favor; 37,914 against; and 10,793 abstentions.

Under applicable New York law and the Company's charter documents, abstentions and non-votes have no effect.

Item 5. Other Information.

None

Item 6. Exhibits and Reports on Form 8-K.
Exhibit 11. Computation of Per Share Earnings.

## SIGNATURES

# ASTRONICS CORPORATION 

/S/John M. Yessa<br>John M. Yessa<br>Vice President-Finance and Treasurer

## EXHIBIT 11

COMPUTATION OF PER SHARE EARNINGS
(in thousands, except for per share data)
Quarter Ended April 4
199819971996

Net income $======$| $\$ 745 \quad \$ 583 \quad \$ 366$ |
| :--- |
| $========$ |

| Basic earnings per share <br> weighted average shares | 5,025 | 5,022 | 4 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Net effect of dilutive <br> stock options | 331 |  | 345 | 354 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Diluted earnings per share

Basic earnings per share
$<$ TABLE $><$ S $><$ C $>$
<ARTICLE> 5

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