# SECURITIES AND EXCHANGE COMMISSION <br> Washington, DC 

$\qquad$
FORM 10-Q
(Mark One)

## [ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal quarter ended July 1, 2000
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission file number 0-7087
ASTRONICS CORPORATION
(Exact Name of Registrant as Specified in Its Charter)

New York
(State or Other Jurisdiction of Incorporation or Organization)
16-0959303
(I.R.S. Employer Identification No.)
$\qquad$

1801 Elmwood Avenue
Buffalo, New York 14207
(Address of Principal Executive Office) (Zip Code)
716-447-9013
(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(g) of the Act:
$\$ .01$ par value Common Stock, $\$ .01$ par value Class B Stock
(Title of Class)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.


As of July 1, 2000, 5,032,226 shares of $\$ .01$ par value common stock and 657,012 shares of $\$ .01$ par value Class B common stock were outstanding.

## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

July 1, 2000
With Comparative Figures for December 31, 1999


See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Income and Retained Earnings
Period Ended July 1, 2000
With Comparative Figures for 1999

<TABLE>
<CAPTION>
(Dollars in Thousands)
(Unaudited)

\section*{SIX MONTHS}

THREE MONTHS

</TABLE>
See notes to financial statements.

## ASTRONICS CORPORATION

Consolidated Statement of Cash Flows
Six Months Ended July 1, 2000
With Comparative Figures for 1999



See notes to financial statements.

## ASTRONICS CORPORATION

Notes to Financial Statements
July 1, 2000

1) The accompanying unaudited statements have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results of operations for any interim period are not necessarily indicative of results for the full year. Operating results for the six-month period ended July 1, 2000 are not necessarily indicative of the results that may be expected for the year ended December 31, 2000.

The balance sheet at December 31, 1999 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

For further information, refer to the financial statements and footnotes thereto included in the Company's 1999 annual report.
2) Inventories are stated at the lower of cost or market, cost being determined in accordance with the first-in, first-out method. Inventories are as follows:
(in thousands)

|  | July 1, 2000 <br> (Unaudited) | $\begin{aligned} & \text { December 31, } \\ & 1999 \end{aligned}$ |
| :---: | :---: | :---: |
| Finished Goods | \$ 2,494 | \$ 1,936 |
| Work in Progress | 2,466 | 1,476 |
| Raw Material | 5,483 | 5,309 |
|  |  | \$ 8,721 |

3) The Company operates in two areas: Aerospace and Electronics, and Specialty Packaging. Astronics' Aerospace and Electronics segment designs and manufactures special lighting systems for aircraft cockpits, cabins, and exterior environments. The segment also manufactures electroluminescent (EL) lamps used to backlight liquid crystal displays, which are commonly used in portable telephones, watches, pagers, and personal digital
assistants (PDAs). Astronics' Specialty Packaging segment involves the design, manufacturing and marketing of folding paperboard packaging for customers' delivery of their products and high quality custom imprinting of napkins, invitation and other paper products. The Company is a dominant provider of custom folding boxes in chosen markets.
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|  | July 1, 2000 | December 31, 1999 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Segment assets | 36,538 | 26,988 | 30,831 | 26,445 |

</TABLE>
The Aerospace and Electronics segment acquired two businesses during the Second Quarter with assets of $\$ 4,645,000$, accounting for a significant portion of the increase in segment assets. These businesses integrate with the F-16 program.

A reconciliation of combined income before taxes for the six-month period is as follows:
(in thousands)

|  | Three Months Ended |  |  | \$2,662 |
| :---: | :---: | :---: | :---: | :---: |
|  | July 1, 2000 | July 3, 1999 |  |  |
|  |  |  |  |  |
| Income before taxes f | from segments | \$3,150 |  |  |
| Corporate expenses, |  |  | 108 |  |
| Income before taxes | \$3,0 |  | \$2,770 |  |

## ASTRONICS CORPORATION

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following table sets forth as a percent of net sales certain items reflected in the financial data and the percentage increase (decrease) of such items as compared to the prior period.

|  | Percent of Net Sales Six months ended July | Period-to-Period <br> y 1, Increase (Decrease) |  |
| :---: | :---: | :---: | :---: |
| 2000 | 1999 |  | 9-2000 |
|  | ---- |  |  |
| Net Sales: |  |  |  |
| Aerospace and Electronics | cs 63.9\% | 55.7\% | \% 52.7 \% |
| Specialty Packaging | 36.1 | 44.3 | 8.7 \% |
|  |  |  |  |
| $100.0 \%$ | 100.0\% | 33.2 \% |  |
| Cost of products sold 75.8 70.6 |  |  |  |
| Selling, general and | 13.6 | 17.2 | 5.4 \% |
| Interest expenses, net | . 8 . 4 | 4 | 183.0\% |


| $90.2 \%$ |  | 88.2\% | 36.2 \% |
| :---: | :---: | :---: | :---: |
| Income before provision for income taxes | 9.8\% | 11.8\% | 11.1 \% |
| Provision for taxes | 3.0 | 4.0 | 1.1 \% |
| Net Income | 6.8\% | 7.8\% | 16.2 \% |

## INTRODUCTION AND RECENT DEVELOPMENTS

Astronics Corporation operates in two business segments: Aerospace and Electronics, and Specialty Packaging.

On June 8, 2000, Astronics announced that the United States Air Force exercised an option for additional kits under the Company's F-16 night vision modification contract.

In May 2000, the Aerospace and Electronics segment acquired cockpit indicator technology for the F-16 program and CRL Technologies ("CRL") in Quebec, Canada. CRL designs and manufactures lighted keyboards on avionics equipment and in aircraft cockpits. Total cash invested for both these acquisitions was \$3,616,000.

On March 7, 2000, the Company announced that its Specialty Packaging business had received a three-year contract totaling $\$ 15,000,000$ from the Tyco Healthcare Companies. Its MOD-PAC subsidiary has been selected as one of only five preferred suppliers for the entire nationwide organization.

## SALES

Sales set a new record for Second Quarter, and for the six-month period ended July 1, 2000. Sales increased for the Quarter by 44.6 percent in 2000, and 8.1 percent in 1999. Sales for the first half of 2000 increased 33.2 percent, compared to 9.9 percent in the first half of 1999. The three-year comparative sales for the first six months of the year can be seen in this table:

| 2000 | 1999 | 1998 |  |
| :---: | :---: | :---: | :---: |
| ---- | ---- | ---- |  |
| Aerospace and Electronics | \$19,962 | \$13,075 | \$11,669 |
| Specialty Packaging | 11,289 | 10,383 | 9,684 |
| \$31,251 | \$23,458 | \$21,3 |  |

Sales in the Aerospace and Electronics business segment increased 52.7 percent in the first half of 2000, compared to a 12.0 percent increase for 1999. Sales in 2000 have increased mainly as a result of the F-16 program which began shipments in the Third Quarter of 1999.

Sales in the Specialty Packaging segment increased 8.7 percent in the first half of 2000 compared to a 7.2 percent increase for 1999. New e-commerce based initiatives accounted for one fourth of the increase in 2000. Meanwhile, this segment continues to expand its market share through focus on customer service with on-time deliveries, high quality products and short turnaround times.

## BACKLOG

The Company's backlog increased 6.4 percent over the Second Quarter of 1999 to a new record of $\$ 46,000,000$. The backlog is composed of $\$ 43,600,000$ in the Aerospace and Electronics segment and $\$ 2,400,000$ in the Specialty Packaging segment.

## EXPENSES

Cost of products sold increased to 75.8 percent of sales in the first half of 2000 compared to 70.6 percent of sales in the first half of 1999. The major increase was in material costs, which increased to 32.45 percent of sales in

2000 compared to 19.37 percent in 1999. This increase reflects the higher material content on F-16 sales. To date, a substantial portion of material for the sales of F-16 modification kits is outsourced, thereby driving up the material costs. The Company is in the process of producing more of the parts internally, which will reduce material costs starting in the second half of 2000. Employee costs as a percentage of sales were lower in 2000, reflecting dilution from the high purchased material content of the F-16 shipments. Employee costs in 2000 were 25.6 percent of sales, compared to 30.6 percent of sales in 1999. Supply costs, facility costs and depreciation as a percent of sales were likewise diluted to 17.7 percent in 2000, compared to 20.6 percent in 1999.

Cost of products in total and by component for 1999 were comparable to 1998 levels.

Selling, general and administrative expenses continued to decrease as a percentage of sales: 13.6 percent in 2000, 17.2 percent in 1999, and 17.6 percent in 1998. The major factor in 2000 is the substantial sales increase which required very modest additional selling, general, and administrative costs. The majority of these costs are for employee services, marketing expenses and operating supplies.

Operating income for the Second Quarter of 2000 was $\$ 1,889,000$, or 11.7 percent of sales, compared to $\$ 1,396,000$, or 12.5 percent of sales, in 1999. The operating margin for the six-month period in 2000 was 10.6 percent of sales compared to 12.2 percent for 1999. The trend in operating margin in 2000 is improving as a result of higher sales and improving gross margins with relatively stable selling, general and administrative costs.

## INTEREST

Interest costs, net, increased in 2000 due to increased levels of borrowings for facilities, equipment, working capital and acquisitions.

## INCOME BEFORE TAXES

Income before taxes was 9.8 percent of sales compared to 1999's 11.8 percent of sales. For the Second Quarter, income before taxes was 10.6 percent of sales compared to 12.4 percent for 1999.

## TAXES

The Company's tax provision as a percent of sales decreased in 2000 as a percent of sales compared to 1999, reflecting the lower pretax margins as well as a lower effective tax rate as a result of favorable adjustments from estimated provisions recorded mainly in the First Quarter of 2000.

## NET INCOME

Net income for the Second Quarter of 2000 established a new record for the quarter: $\$ 1,118,000$, or $\$ .19$ per diluted share. This breaks the record set in 1999 of $\$ 896,000$, or $\$ .15$ per diluted share.

## LIQUIDITY

Cash flow from operating activities was a negative $\$ 1,001,000$ during the six months of 2000 and is slightly down from the First Quarter negative levels of $\$ 1,694,000$. This reflects payments made to vendors on which the Company received extended terms until the First Quarter of 2000. The Company's capital expenditures were down sharply from 1999 levels, reflecting the timing of facilities acquisitions. This was offset somewhat by $\$ 3,616,000$ expended for acquisitions. Financing activities in 2000 reflect the increased usage of the Company's revolving line of credit for operating and investment needs.

The Company has a $\$ 12,000,000$ revolving line of credit, of which it had utilized $\$ 7,600,000$ at July 1, 2000, compared to $\$ 4,500,000$ at July 3, 1999. The Company believes that cash balances at July 1, 2000, cash flow from operations and availability on the revolving line of credit are adequate to meet the Company's operational and investment plans for 2000.

At July 1, 2000, the Company had outstanding commitments for capital investments
of approximately $\$ 900,000$. The Company has commitments for items that it purchases in the normal on-going affairs of the business. The Company is not aware of any obligations in excess of normal market conditions, nor of any long-term commitments that would have a material adverse affect on its financial condition.

## PART II - OTHER INFORMATION

Item 1.
Legal Proceedings.

None.

Item 2. Changes in Securities.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Submission of Matters to a Vote of Securities Holders.

None.

Item 5. Other Information.

None.

Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits

Exhibit 11. Computation of Per Share Earnings.
Exhibit 27. Financial Data Schedule.
(b) Reports on Form 8-K.

None.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATED: August 11, 2000

# /s/ C. Anthony Rider 

(Signature)

> C. Anthony Rider Vice President-Finance,Treasurer and Principal Financial Officer

## EXHIBIT 11

COMPUTATION OF PER SHARE EARNINGS


WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.
<TABLE> <S> <C>
EXHIBIT 27

## FINANCIAL DATA SCHEDULE



